# Euromoney Institutional Investor PLC

Half Year Report 2020

# Euromoney Institutional Investor PLC ("Euromoney")

# Half Year results 4 June 2020

# Strongly positioned in challenging environment

Euromoney, the international information business providing essential B2B information to global and specialist markets, announces results for the six months ended 31 March 2020.

	H1 2019	Change	Underlying <sup>2</sup> change
186.3	184.9	1%	0%
41.1	46.2	-11%	1%
22%	25%	-3ppt	0ppt
39.3	46.1	-15%	-1%
29.7p	34.3p	-13%	
186.3	184.9	1%	
37.4	49.6	-25%	
37.4	49.3	-24%	
37.5p	32.9	14%	
8.1	29.3	-72%	
	41.1 22% 39.3 29.7p 186.3 37.4 37.4	41.1 46.2 22% 25% 39.3 46.1 29.7p 34.3p 186.3 184.9 37.4 49.6 37.4 49.3 37.5p 32.9	41.1 46.2 -11% 22% 25% -3ppt 39.3 46.1 -15% 29.7p 34.3p -13%  186.3 184.9 1% 37.4 49.6 -25% 37.4 49.3 -24% 37.5p 32.9 14%  8.1 29.3 -72%

<sup>&</sup>lt;sup>1</sup>A detailed reconciliation of the Group's adjusted and underlying results is set out on pages 6 to 9 of this statement.

#### Strategic and operational highlights

- Euromoney responded quickly to challenges from covid-19
  - Health and wellbeing of employees, customers and business partners remains top priority
  - o Rapid action taken to reduce costs and preserve cash
  - o Nimble execution will allow us to restart events as soon as markets open; running virtual events in meantime
- Strong balance sheet
- 3.0 strategy re-affirmed must-have, embedded content more important than ever
- Asset Management retained; robust plan to return segment to growth showing promising early signs. The non-vote, subscription Book of Business for Investment Research (BCA Research and NDR) targeted to return to growth by the end of financial year 2022
- Continued investment in Data & Market Intelligence (DMI) driving growth in that segment; now two out of three segments (DMI and Pricing) are delivering underlying growth
- Continuing to find attractive opportunities for M&A: acquired Wealth-X and Census Commodity Data (AgriCensus)

#### Financial highlights

- Group revenue grew 1% and included a 5ppt reduction from events cancelled as a result of covid-19; underlying flat
- Data & Market Intelligence revenue grew by 4% on an underlying basis and Pricing by 3%; Asset Management revenue declined by 5%, in line with recent trends
- Subscription revenue two thirds of total; Pricing subscription revenue grew 8% on an underlying basis. Data & Market Intelligence
  grew subscription revenue by 6% underlying, including growth in People Intelligence and Next Gen
- Adjusted profit before tax declined 15%, primarily impacted by events cancelled due to covid-19 and Asset Management decline
- Robust balance sheet with net cash £8.1m at 31 March 2020
- Bank facilities of £188m, extended to December 2022

#### Andrew Rashbass, CEO, said:

"Euromoney's 3.0 strategy delivers must-have, embedded content. This strategy has never been more relevant and drives the momentum we see across our businesses. We have underlying growth in two of our three segments; strong performance in Pricing, and good growth in Data & Market Intelligence following our investment in that segment; and we see promising signs that our turnaround plan for our Asset Management businesses is working. We have taken swift action to address and manage the impact of covid-19, which creates short-term uncertainty in our business, particularly our events. We are ready to run our market-leading events when restrictions on face-to-face gatherings are lifted; until then, we will run virtual events where they deliver value to clients. Our strong balance sheet and resilient renewal

<sup>&</sup>lt;sup>2</sup> Underlying measures are adjusted results stated at constant exchange rates, including pro forma prior year comparatives for acquisitions and new business launches and excluding disposals, business closures and event and publication timing differences.

rates in our subscription businesses, which make up two thirds of revenues, give us confidence that we will emerge strongly from the current global crisis".

# **Operating Review**

The first half of the year saw growth in revenue of 1%, reflecting the performance of our Pricing and Data & Market Intelligence segments and the contribution from acquisitions, partially offset by the impact of covid-19 on events and the performance of our Asset Management businesses. On an underlying basis revenue was flat, with growth in both Pricing and Data & Market Intelligence, offset by continued headwinds in Asset Management. Towards the end of this period, Euromoney experienced disruption to its business across much of the world as a result of covid-19. Commencing in February, we started to cancel or postpone live events as a result of covid-19, as governments and corporations placed restrictions on travel and face-to-face meetings. Events cancelled and postponed as a result of covid-19 reduced revenue growth by 5ppt and operating margin by 2ppt. We have already run 44 virtual events during the covid-19 affected period. During these unprecedented times Euromoney's priority has been the health and wellbeing of employees, customers and business partners.

Euromoney's 3.0 strategy of focusing on content embedded in the workflow meeting critical customer needs is more relevant than ever. Over time the strategy will increase the proportion of revenues derived from recurring subscriptions, which was 68% in the period. Aligned with this strategy, Euromoney made two highly complementary acquisitions in the half year. On 25 November 2019, Euromoney announced the acquisition of Wealth-X for \$21.4 million. Wealth-X is the market-leading provider of data-driven intelligence on the world's wealthiest individuals and is a strong strategic fit with BoardEx, the executive profiling and relationship mapping business. On 9 March 2020, Euromoney acquired Census Commodity Data, which primarily operates through its brand AgriCensus and serves as a Price Reporting Agency (PRA) for the global agricultural commodity markets.

On 30 April 2020, Euromoney announced the conclusion of the strategic review of its Asset Management businesses, which consist of Institutional Investor, BCA Research and NDR. Following an extensive review process, we concluded that the best outcome for shareholder value is for Euromoney to remain the long-term owner of all three businesses, which have high levels of recurring subscription revenue, attractive profit margins and strong market positions. Euromoney is pursuing a strategy aimed at returning the Asset Management segment to growth, based on continued investment in sales and marketing; increased cross-selling of products; closer alignment of the businesses and new product development opportunities. In the period the business experienced an encouraging strengthening in renewal rates.

Revenue increased 1% to £186.3m. Underlying revenue was flat with 4% underlying growth from Data & Market Intelligence and 3% from Pricing, offset by Asset Management, where underlying revenue declined 5%. Subscription revenue increased by 1% on an underlying basis. Pricing subscription revenue grew 8% and Data & Market Intelligence subscription revenue grew 6%, offsetting a 6% decline in the Asset Management segment. Events revenue, which represent 24% of total revenue, declined by 3% on an underlying basis. Events in the Data & Market Intelligence segment were flat on an underlying basis but events in the Asset Management and Pricing segments both declined. Advertising and other revenue, which represented 8% of total revenue, grew by 3% on an underlying basis.

On an underlying basis adjusted operating profit increased 1%, with growth in Pricing and lower central costs partly offset by a decline in Asset Management. Adjusted operating profit of £41.1m declined by 11% primarily as a result of events cancelled or postponed as a result of covid-19. The adjusted operating profit margin declined by 3ppt compared to last year mainly due to events cancelled or postponed as a result of covid-19 and acquisitions. Adjusted profit before tax declined 15%, reflecting lower operating profit and higher interest costs, which was mainly due to the adoption of IFRS 16. Adjusted diluted earnings per share declined 13% to 29.7p (2019: 34.3p). Statutory profit before tax was £37.4m (2019: £49.3m).

# **Segmental Review**

As previously announced, for the current financial year Euromoney is reporting under three new segments: Asset Management; Pricing; and Data & Market Intelligence. Fastmarkets, the PRA, is reported as a separate Pricing segment. Data & Market Intelligence is made up of the Telecoms division and the Financial & Professional Services division, which delivers workflow solutions, market intelligence and business development services, primarily to financial and professional services customers.

#### Adjusted results for the six months ended 31 March 2020

	Total Revenue								Adjusted operating profit		
	Subscri	ptions	Events		Advertising & Other		Total		Total		Margin
	£'m	Growth <sup>1</sup>	£'m	Growth <sup>1</sup>	£'m	Growth <sup>1</sup>	£'m	Growth <sup>1</sup>	£'m	Growth <sup>1</sup>	
Asset Management	56.0	(6%)	4.8	(11%)	5.6	16%	66.4	(5%)	26.1	(10%)	39%
Pricing	36.1	8%	6.4	(11%)	1.8	(33%)	44.3	3%	17.3	6%	39%
Data & Market Intelligence	34.5	6%	33.9	0%	7.7	8%	76.1	4%	13.4	(1%)	18%
	126.6	1%	45.1	(3%)	15.1	3%	186.8	0%	56.8	(3%)	
FX losses on forward contracts	-		-		(0.5)		(0.5)		(0.5)		
Central costs	-		-		-		-		(15.2)	13%	
Total	126.6		45.1		14.6		186.3		41.1	1%	22%

<sup>&</sup>lt;sup>1</sup> Values shown above are adjusted, and growth percentages underlying and compared to the first half last year. Underlying and adjusted measures are explained on pages 6 to 9 of the appendix to this statement.

#### **Asset Management**

Asset Management revenue (35% of total revenue) decreased 6% on an adjusted and statutory basis and was down 5% on an underlying basis, with continued declines in subscriptions, down 6%, in line with the performance in the last financial year. Advertising and other revenue grew, driven by strong sales in Institutional Investor media and research. In the Investment Research Division (IRD) renewal rates progressively increased during the period. IRD new sales have improved since September 2019, up until the impact of covid-19, benefiting from the investment in sales and marketing and higher client demand for high quality independent research. The combination of stronger renewal rates and improved new business is targeted to return the non-vote subscription Book of Business¹ to growth by the end of financial year 2022. Book-of-business will earn out into subsequent revenue growth which is targeted for the financial year 2023.

Asset Management adjusted operating profit decreased 11% and 10% on an underlying basis, driven by the decline in subscriptions at IRD.

Following the conclusion of the strategic review, Asset Management is no longer reported as discontinued operations and held for sale in the Condensed Consolidated Interim Financial Statements.

#### **Pricing**

Revenue in the Pricing segment (24% of total revenue) declined 1%, with operating profit growing 1%. On an underlying basis revenue grew 3%, with underlying profit growth of 6%. Subscription revenue, which accounts for 81% of total segment revenue, grew 8% underlying, with continued strong data-licensing sales. During the course of the half year Pricing experienced some impact on new sales and renewals from Asia focused clients as a result of Asia being affected by covid-19 earlier than the rest of the world. Events revenue, which account for 14% of segment revenue, declined on an underlying basis, continuing the soft trend previously disclosed at the Q1.

The Pricing segment continues to invest in future growth. The roll-out of the new Fastmarkets platform continued and is delivering enhanced value to customers. Fastmarkets is increasing the number of prices that go through the rigorous IOSCO assurance process, with a total now of 21. Following the acquisition of AgriCensus, agricultural commodities have become Fastmarkets' third commodity vertical in addition to its leading market position in forest products and metals and mining. AgriCensus provides much-needed price discovery in opaque, global and increasingly sophisticated markets and is leveraging Fastmarkets' established reputation in pricing and access to its global PRA infrastructure.

#### **Data & Market Intelligence**

The Data & Market Intelligence segment (41% total revenue) includes the newly formed Financial & Professional Services division, which brings together complementary brands that deliver domain expertise and relevance for clients via embedded workflow solutions and events. We are investing in technology and product management to create efficiency and scale across the division.

DMI segment revenue increased 9% on an adjusted and statutory basis, with underlying revenue growth of 4% and benefit from acquisitions partly offset by events cancelled and postponed as a result of covid-19. Subscription revenue, which accounts for 45% of segment revenue, increased by 6% on an underlying basis, benefiting from strong growth in our People Intelligence and Next Gen pillars. Renewal rates remained high during the period, demonstrating the stickiness of solutions embedded in clients' workflow. Events revenue was flat on an underlying basis.

The acquisition of Wealth-X, the market-leading provider of data-driven intelligence on the world's wealthiest individuals complements BoardEx, a leader in executive profiling and relationship mapping. These businesses delivered combined underlying revenue growth of 11%.

Adjusted operating profit declined 30%, mainly due to cancellation and postponement of events. Underlying operating profit declined 1% as a result of previously announced investment to drive revenue growth.

#### **Other Financial Information**

#### Tax

The Group's statutory effective tax rate is -8% for the period ended 31 March 2020 compared to 28% in the first half of 2019. The decrease is driven by large current and deferred tax credits in respect of amendments to US corporate state income tax filings and the recognition of state tax losses respectively, which was partially offset by a tax charge arising on exceptional items. The basis for the calculation of the effective tax rate and further details relating to the US state income tax adjustment can be found in note 7.

The adjusted effective tax rate for the period ended 31 March 2020 is 19% (2019: 20%) which is based on adjusted profit before tax and excludes deferred tax movements on intangible assets, tax on exceptional items, prior year items and other tax adjusting items as described below. The tax rate in each year depends mainly on the geographic mix of profits as well as on applicable tax rates and although the tax charge involves a level of estimate, we expect it to be 20% for the full year ending 30 September 2020. The adjusted effective tax rate for the full year is slightly higher as a shift in the geographic mix of profits, which will result in a higher proportion of profits being taxed in jurisdictions with higher corporation tax rates, is anticipated to occur largely in the second half of the year.

The Group has made a number of successful tax settlements in the first half of the year:

- (a) A settlement with HM Revenue and Customs (HMRC) on the historical amount due for off-payroll workers in the UK resulting in a release of £6.2m from the £8.2m provision made at 30 September 2019; with an additional release for interest of £0.6m;
- (b) A conclusion by HMRC in respect of the potential liability for UK VAT on intra-group transactions, resulted in no VAT being due on these payments and the provision of £11.3m including interest of £0.3m as at 30 September 2019, being released in full; and
- (c) The Group's appeal against a previously disclosed, but not provided for, Canadian tax exposure has now been resolved following the Canada Revenue Agency offer to consent to judgement, resulting in no liability for the Group.

<sup>&</sup>lt;sup>1</sup> Book of business is the annual contracted values for subscriptions and is shown at constant GBP/\$ rate adjusted for net M&A (%).

More details on these are included in notes 2, 5, 6 and 7.

#### **Exceptional items**

The exceptional credit of £8.4m relates to the release of the provisions referred to above for UK VAT and payroll taxes, partially offset by other acquisition related exceptional costs and the cost of the Asset Management strategic review.

#### Dividend

As previously announced, the Board is adopting a prudent approach to shareholder distributions and will not declare an interim dividend payment for the financial year 2020, resulting in a cash saving of approximately £12m. The Board will consider the final dividend in November 2020, when it has better visibility on the business environment.

#### Net cash and cash flow

Net cash at 31 March 2020 was £8.1m, excluding lease liabilities, compared with net cash of £50.1m at 30 September 2019. The overall decrease in net cash largely reflects a £24.0m outflow for the acquisition of Wealth-X and AgriCensus and dividend payments of £24.0m. The Group's underlying operating cash conversion for the 12 months to 31 March 2020 was 87% (2019: 98%). The lower cash conversion rate resulted from continuing weakness in Asset Management and the impact of covid-19 on cancelled or postponed events.

In April 2020 the Group's committed bank facility was extended to December 2022 and the limit was reduced to £188m. As at 31 March 2020 the Group had drawn down £68m of this facility. The £130m uncommitted accordion facility is also still available. On 11 May 2020 Euromoney was confirmed in principle as an eligible issuer for the Covid Corporate Financing Facility with an issuer limit of £125m.

#### Currency

The Group generates approximately 75% of its revenues in US dollars, including approximately 40% of its UK revenues in its UK-based businesses. Approximately two thirds of its operating profits are US dollar-denominated. The exposure to US dollar revenues in our UK businesses is partially hedged using forward contracts to sell US dollars, which delays the impact of movements in exchange rates for at least a year.

The average sterling-US dollar rate for the six months to 31 March 2020 was \$1.289 (2019: \$1.294). This improved headline revenue growth rates for the year by approximately half a percentage point and adjusted profit before tax by £1.5m. Each one cent movement in the US dollar rate has an impact on translated profits, net of UK revenue hedging, of approximately £0.7m on an annualised basis. The Group also translates its non-sterling denominated balance sheet items, which resulted in a gain of £0.2m (2019: £0.6m loss) in the period.

## **Outlook**

The short-term outlook for face-to-face events remains uncertain due to government and client companies' restrictions on travel and meetings. Due to Euromoney's nimble events execution, we expect to return to running face-to-face events rapidly when restrictions are lifted.

Our strategy of focusing on 3.0 businesses, where content is deeply embedded in customers' workflow, is more relevant than ever. However, as previously disclosed, the effect of covid-19 on broader economic activity is likely to result in customers delaying purchasing decisions. Trading in April and May has been substantially in line with recent trends.

We are committed to our growth plan for the Asset Management segment and encouraged by the pre-covid-19 signs of improvement following our investment in that business. We are targeting to return IRD's non-vote Book of Business to growth by the end of FY22 (IRD's non-vote revenue accounted for 51% of segment revenue in FY19) which should lead to subsequent revenue growth as the Book of Business earns out into revenue.

Net cash at 30 April 2020 was £8.3m. Euromoney has taken rapid action to reduce costs and preserve cash including minimising non-contractual spend, postponing capex, making cuts in salary and fees for Directors and not declaring an interim dividend. We expect to make net cash cost savings of approximately £20m in the second half of the current financial year, with net P&L cost savings of approximately £7m. These actions further support our robust balance sheet and allow us to maintain investment in future growth and continue with small acquisitions.

**END** 

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#### NOTE TO EDITORS

Euromoney is a global information business providing essential B2B information to global and specialist markets. Euromoney provides price discovery, market intelligence and events across our segments. Euromoney is listed on the London Stock Exchange and is a member of the FTSE 250 share index. (www.euromoneyplc.com)

#### **CAUTIONARY STATEMENT**

This Half Year Report ("Statement") is prepared for and addressed only to the Company's shareholders as a whole and to no other person. The Company, its Directors, employees, agents and advisers accept and assume no liability to any person in respect of this Statement save as would arise under English law. Statements contained in this Statement are based on the knowledge and information available to the Group's Directors at the date it was prepared and therefore facts stated and views expressed may change after that date.

This document and any materials distributed in connection with it may include forward-looking statements, beliefs, opinions or statements concerning risks and uncertainties, including statements with respect to the Group's business, financial condition and results of operations. Those statements and statements which contain the words "anticipate", "believe", "intend", "estimate", "expect" and words of similar meaning, reflect the Company's Directors' beliefs and expectations and involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future and which may cause results and developments to differ materially from those expressed or implied by those statements and forecasts. No representation is made that any of those statements or forecasts will come to pass or that any forecast results will be achieved. You are cautioned not to place any reliance on such statements or forecasts. Those forward-looking and other statements speak only as at the date of this Statement. The Group undertakes no obligation to release any update of, or revisions to, any forward-looking statements, opinions (which are subject to change without notice) or any other information or statement contained in this Statement. Furthermore, past performance of the Group cannot be relied on as a guide to future performance.

No statement in this document is intended as a profit forecast or a profit estimate and no statement in this document should be interpreted to mean that earnings per Euromoney Institutional Investor PLC share for the current or future financial years would necessarily match or exceed the historical published earnings per Euromoney Institutional Investor PLC share.

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LEI Number: 213800PZU2RGHMHE2S67

# **Appendix to Half Year Report**

Reconciliation of Condensed Consolidated Income Statement to adjusted results for the six months ended 31 March 2020. The Directors believe that the adjusted measures provide additional useful information for shareholders to evaluate and compare the performance of the business from period to period. These measures are used by management for budgeting, planning and monthly reporting purposes and are the basis on which executive management is incentivised. The non-IFRS measures also enable the Group to track more easily and consistently the underlying operational performance by separating out the following types of exceptional income, charges and non-cash items.

In the 2019 Annual Report and Accounts adjusted results included continuing operations and discontinued operations for Asset Management. As outlined in note 2, Asset Management no longer meets the discontinued operations classification and all of the results are presented as continuing operations in the 2020 Half Year Report.

Adjusted figures are presented before the impact of amortisation of acquired intangible assets (comprising trademarks and brands, databases and customer relationships); exceptional items; share of associates' and joint ventures' acquired intangibles amortisation and exceptional items; net movements in deferred consideration and acquisition commitments; fair value remeasurements; related tax items and other adjusting items described below.

The amortisation of acquired intangible assets is adjusted as the premium paid relative to the net assets on the balance sheet of the acquired business is classified as either goodwill or as an intangible asset arising on a business combination and is recognised on the Group's balance sheet. This differs to organically developed businesses where assets such as employee talent and customer relationships are not recognised on the balance sheet. Impairment and amortisation of intangible assets and goodwill arising on acquisitions are excluded from adjusted results as they are balance sheet items that relate to historical M&A activity rather than the trading performance of the business.

Exceptional items are items of income or expense considered by the Directors as being significant, non-recurring and not attributable to underlying trading. It is Group policy to treat, as exceptional, significant earn-out payments required by IFRS to be recognised as a compensation cost. IFRS requires that earn-out payments to selling shareholders retained in the acquired business for a contractual time period are treated as a compensation cost. Given that these payments are part of the cost of an investment and will not recur once the earn-out payments have been made, they have been excluded from adjusted profit. The accounting policy for exceptional items can be found in note 1 to the Group's 2019 Annual Report.

During the second half of 2019, the Group provided for a potential payroll taxes liability of £8.2m in respect of off-payroll workers. In February 2020, a settlement was agreed with HMRC of £1.2m and the remaining provision was released. The Group also provided for a VAT exposure of £11.3m relating to the understatement of UK VAT on intra-group transactions in respect of the four years ended 30 September 2018. During the first half of 2020, the Group engaged with HMRC on the matter and on 11 May 2020, was notified by HMRC that no VAT was due on these transactions. The provision was therefore released in full as an adjusting post balance sheet event (note 18). The release of the provisions for the payroll taxes and VAT have been classified as exceptional items and the related interest has been treated as adjusted finance income because these items are not expected to recur.

Adjusted finance costs exclude interest arising on any uncertain tax provisions, as these provisions are not in the ordinary course of business and relate to tax adjusting items.

In respect of earnings, adjusted amounts reflect a tax rate that includes the current tax effect of goodwill and intangible assets. Many of the Group's acquisitions, particularly in the US, give rise to significant tax savings as the amortisation of goodwill and intangible assets on acquisition is deductible for tax purposes. The Group considers that the resulting adjusted effective tax rate is therefore more representative of its tax payable position. Tax on exceptional items relates primarily to the £6.2m release of a provision recognised in the year ended 30 September 2019 in relation to liabilities for payroll taxes for off payroll staff and of the release of a provision held for potential VAT liabilities on UK intercompany payments which HMRC have determined are not due. Prior year items primarily relate to amendments made to the US corporate state income tax filings in New York and New York City, which changed the basis of filing from entity by entity to combined reporting. These items are excluded from the adjusted tax expense as they do not relate to current year underlying trading.

Further analysis of the adjusting items is presented in notes 3, 5, 6, 7, 11 and 12 to the Condensed Consolidated Interim Financial Statements.

The Group has applied these principles in calculating adjusted measures and it is the Group's intention to continue to apply these principles in the future.

The reconciliation below sets out the adjusted results of the Group and the related adjustments to the Condensed Consolidated Income Statement that the Directors consider necessary to provide useful and comparable information about the Group's adjusted trading performance.

		Unaud	ited six months of 31 March 2020	ended	Unaudited six months ended 31 March 2019			
	Notes	Statutory £000	Adjustments £000	Adjusted £000	Statutory £000	Adjustments £000	Adjusted £000	
Revenue	3	186,277	-	186,277	184,934	-	184,934	
Adjusted operating profit	3	41,073	-	41,073	46,219	-	46,219	
Acquired intangible amortisation	12	(12,091)	12,091	· -	(10,654)	10,654	· -	
Exceptional items	5	8,416	(8,416)	-	13,999	(13,999)	-	
Operating profit		37,398	3,675	41,073	49,564	(3,345)	46,219	
Operating profit margin		20%	-	22%	27%	-	25%	
Share of results in associates and joint ventures	11	(191)	(82)	(273)	(65)	(28)	(93)	
Finance income	6	2,083	(1,830)	253	880	(76)	804	
Finance expense	6	(1,884)	167	(1,717)	(1,044)	170	(874)	
Net finance income/(expense)	6	199	(1,663)	(1,464)	(164)	94	(70)	
Profit before tax Tax income/(expense) on profit	7	37,406 2,873	1,930 (10,278)	39,336 (7,405)	49,335 (13,959)	(3,279) 4,821	46,056 (9,138)	
Profit for the period		40,279	(8,348)	31,931	35,376	1,542	36,918	
Attributable to: Equity holders of the parent Equity non-controlling interests		40,358 (79)	(8,380)	31,978 (47)	35,376 -	1,542	36,918 -	
		40,279	(8,348)	31,931	35,376	1,542	36,918	
Diluted earnings per share	9	37.5p		29.7p	32.9p		34.3p	

	Notes	Audited Restated <sup>1</sup> Statutory £000	year ended 30 Sept Restated <sup>1</sup> Adjustments £000	2019 Adjusted £000
Revenue		401,673	-	401,673
Adjusted operating profit		105,443	-	105,443
Acquired intangible amortisation	12	(25,143)	25,143	-
Exceptional items	5	3,856	(3,856)	-
Operating profit		84,156	21,287	105,443
Operating profit margin		21%	-	26%
Share of results in associates and joint ventures	11	(88)	(38)	(126)
Finance income	6	1,873	(675)	1,198
Finance expense	6	(3,082)	1,214	(1,868)
Net finance expense	6	(1,209)	539	(670)
Profit before tax		82,859	21,788	104,647
Tax expense on profit	7	(21,666)	820	(20,846)
Profit for the year		61,193	22,608	83,801
Attributable to:				
Equity holders of the parent		60,929	22,586	83,515
Equity non-controlling interests		264	22,300	286
Equity non-controlling interests		61,193	22,608	83,801
Diluted earnings per share	9	56.6p		77.6p

<sup>&</sup>lt;sup>1</sup> In the 2019 Annual Report and Accounts the results for the year ended 30 September 2019 were split between continuing and discontinued operations. As outlined in notes 1 and 2, Asset Management no longer meets the classification criteria of discontinued operations and all of the results are presented as continuing operations in the 2020 Half Year Report.

# **Underlying measures**

When assessing the performance of our businesses, the Board considers the adjusted results. The year-on-year change in adjusted results may not, however, be a fair like-for-like comparison as there are a number of factors which can influence growth rates but which do not reflect underlying performance.

Underlying results include adjusted results and are stated:

- at constant exchange rates, with the prior year comparatives being restated using current year exchange rates;
- including pro forma prior year comparatives for acquisitions and new business launches and excluding all results for disposals or business closures:
- excluding events and publications which took place in the comparative period but did not take place in the current period and events and publications which took place in the current period but did not take place in the comparative period are added into the comparative period at the same amount. For example, this means we adjust for:
  - biennial events;
  - o events which run in one of the current or comparative periods due to changes in the event date; and
  - o cancelled events that did not take place in the current year, including cancellation costs.
- including proforma prior year adjustments for the application of new accounting standards.

The Group's adjusted and underlying measures should not be considered in isolation from, or as a substitute for, financial information presented in compliance with IFRS. The adjusted and underlying measures used by the Group are not necessarily comparable with those used by other companies.

The following table sets out the reconciliation from statutory to underlying for revenue, operating profit and profit before tax:

	Unaudited six months ended 31 March 2020 Total £000	Unaudited six months ended 31 March 2019 Total	Change %
Statutory revenue	186,277	184,934	1%
Net M&A and closed businesses	-	10,152	
Timing differences	-	(10,246)	
Foreign exchange	-	950	
Underlying revenue	186,277	185,790	0%_
Statutory operating profit	37,398	49,564	(25%)
Adjustments	3,675	(3,345)	
Adjusted operating profit	41,073	46,219	(11%)
Net M&A and closed businesses	-	(498)	
Timing differences	-	(7,085)	
Foreign exchange	-	1,543	
IFRS 16		643	
Underlying operating profit	41,073	40,822	1%_
Statutory profit before tax	37,406	49,335	(24%)
Adjustments	1,930	(3,279)	
Adjusted profit before tax	39,336	46,056	(15%)
Net M&A and closed businesses	-	(689)	
Timing differences	-	(7,085)	
Foreign exchange	-	1,543	
IFRS 16	-	(267)	
Underlying profit before tax	39,336	39,558	(1%)

## **Cash conversion**

Cash conversion measures the percentage by which cash generated from operations covers adjusted operating profit.

	Unaudited	Unaudited	Audited
	six months	six months	year
	ended	ended	ended
	31 March	31 March	30 Sept
	2020	2019	2019
	£000	£000	£000
Adjusted operating profit	41,073	46,219	105,443
Cash generated from operations Exceptional items Other working capital movements	27,005	49,744	92,407
	9,934	3,736	10,519
	-	(222)	627
Underlying cash generated from operations	36,939	53,258	103,553
Adjusted cash conversion %	66%	108%	88%
Underlying 12-month rolling cash conversion %	87%	98%	98%

The underlying basis is after adjusting for significant timing differences affecting the movement on working capital and exceptional items. For the period ended 31 March 2020, exceptional items largely consist of cash paid in the acquisition of new business and to support the strategic review of Asset Management, offset by a release of a provision for payroll taxes and VAT liabilities (note 5). For the period ended 31 March 2019 and year ended 30 September 2019 exceptional items largely consisted of cash payments for acquisition and disposal costs and deferred compensation costs in relation to acquisitions. The other working capital movements in 2019 were largely the result of the landlord's contribution to the fit-out of the New York office which was being amortised over the period of the lease and the rent-free period of the London and New York offices. At the half year, an underlying 12-month cash conversion percentage is used to eliminate any seasonality.

#### Net cash

Net cash at beginning of period         50,078 (67,857)         78,273 (30,151)           Increase in borrowings         (67,857)         -         -           Effect of foreign exchange rate movements         (1,240)         (414)         1,956           Net cash at bend of period         8,082         29,312         50,078           Net cash and cash equivalents         (67,857)         -         -           Increase in borrowings         (67,857)         -         -         -           Effect of foreign exchange rate movements         (1,240)         (414)         1,956         1,956         1,9312         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50
Net cash at beginning of period         50,078         78,273         78,273           Net increase/(decrease) in cash and cash equivalents         27,101         (48,547)         (30,151)           Increase in borrowings         (67,857)         -         -           Effect of foreign exchange rate movements         (1,240)         (414)         1,956           Net cash at end of period         8,082         29,312         50,078           Net cash at end of period         76,656         29,312         49,751           Sorrowings         (68,574)         -         -           Cash at bank and short-term deposits         76,656         29,312         49,751           Borrowings         (68,574)         -         -           Classified as held for sale         -         -         327           Total cash and cash equivalents net of borrowings         8,082         29,312         50,078           Net cash         8,082         29,312         50,078           Average exchange rate adjustment         (328)         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Net cash at beginning of period         50,078         78,273         78,273           Net increase/(decrease) in cash and cash equivalents         27,101         (48,547)         (30,151)           Increase in borrowings         (67,857)         -         -           Effect of foreign exchange rate movements         (1,240)         (414)         1,956           Net cash at end of period         8,082         29,312         50,078           Net cash comprises:         Cash at bank and short-term deposits         76,656         29,312         49,751           Borrowings         (68,574)         -         -         -           Classified as held for sale         -         -         327           Total cash and cash equivalents net of borrowings         8,082         29,312         50,078           Net cash         8,082         29,312         50,078           Average exchange rate adjustment         328         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Net cash at beginning of period         50,078         78,273         78,273           Net increase/(decrease) in cash and cash equivalents         27,101         (48,547)         (30,151)           Increase in borrowings         (67,857)         -         -           Effect of foreign exchange rate movements         (1,240)         (414)         1,956           Net cash at end of period         8,082         29,312         50,078           Net cash comprises:         20,312         49,751         50,078           Cash at bank and short-term deposits         76,656         29,312         49,751         49,751         49,751         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,078         50,
Net cash at beginning of period         50,078         78,273         78,273           Net increase/(decrease) in cash and cash equivalents         27,101         (48,547)         (30,151)           Increase in borrowings         (67,857)         -         -           Effect of foreign exchange rate movements         (1,240)         (414)         1,956           Net cash at end of period         8,082         29,312         50,078           Net cash comprises:         Cash at bank and short-term deposits         76,656         29,312         49,751           Borrowings         (68,574)         -         -         -           Classified as held for sale         -         -         327           Total cash and cash equivalents net of borrowings         8,082         29,312         50,078           Net cash         8,082         29,312         50,078           Average exchange rate adjustment         (328)         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Net cash at beginning of period       50,078       78,273       78,273         Net increase/(decrease) in cash and cash equivalents       27,101       (48,547)       (30,151)         Increase in borrowings       (67,857)       -       -         Effect of foreign exchange rate movements       (1,240)       (414)       1,956         Net cash at end of period       8,082       29,312       50,078         Net cash comprises:       Cash at bank and short-term deposits       76,656       29,312       49,751         Borrowings       (68,574)       -       -       -       327         Classified as held for sale       -       -       327       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Net increase/(decrease) in cash and cash equivalents       27,101       (48,547)       (30,151)         Increase in borrowings       (67,857)       -       -         Effect of foreign exchange rate movements       (1,240)       (414)       1,956         Net cash at end of period       8,082       29,312       50,078         Net cash comprises:       76,656       29,312       49,751         Borrowings       (68,574)       -       -       -         Classified as held for sale       -       -       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Increase in borrowings         (67,857)         -         -           Effect of foreign exchange rate movements         (1,240)         (414)         1,956           Net cash at end of period         8,082         29,312         50,078           Net cash comprises:         Cash at bank and short-term deposits         76,656         29,312         49,751           Borrowings         (68,574)         -         -         -           Classified as held for sale         -         -         327           Total cash and cash equivalents net of borrowings         8,082         29,312         50,078           Net cash         8,082         29,312         50,078           Average exchange rate adjustment         (328)         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Effect of foreign exchange rate movements       (1,240)       (414)       1,956         Net cash at end of period       8,082       29,312       50,078         Net cash comprises:       Cash at bank and short-term deposits       76,656       29,312       49,751         Borrowings       (68,574)       -       -       -       327         Classified as held for sale       -       -       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Net cash at end of period         8,082         29,312         50,078           Net cash comprises:         Cash at bank and short-term deposits         76,656         29,312         49,751           Borrowings         (68,574)         -         -         -           Classified as held for sale         -         -         327           Total cash and cash equivalents net of borrowings         8,082         29,312         50,078           Net cash         8,082         29,312         50,078           Average exchange rate adjustment         (328)         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Net cash comprises:       76,656       29,312       49,751         Borrowings       (68,574)       -       -         Classified as held for sale       -       -       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Cash at bank and short-term deposits       76,656       29,312       49,751         Borrowings       (68,574)       -       -         Classified as held for sale       -       -       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Cash at bank and short-term deposits       76,656       29,312       49,751         Borrowings       (68,574)       -       -         Classified as held for sale       -       -       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Borrowings       (68,574)       -       -         Classified as held for sale       -       -       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Classified as held for sale       -       -       327         Total cash and cash equivalents net of borrowings       8,082       29,312       50,078         Net cash       8,082       29,312       50,078         Average exchange rate adjustment       (328)       (145)       (1,452)         Adjusted net cash       7,754       29,167       48,626
Total cash and cash equivalents net of borrowings         8,082         29,312         50,078           Net cash         8,082         29,312         50,078           Average exchange rate adjustment         (328)         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Net cash         8,082         29,312         50,078           Average exchange rate adjustment         (328)         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Average exchange rate adjustment         (328)         (145)         (1,452)           Adjusted net cash         7,754         29,167         48,626
Adjusted net cash 29,167 48,626
<b>12-month</b> 12-month 12-month
<b>12-month</b> 12-month 12-month
12 month 12 month
rolling rolling rolling
31 March 31 March 30 Sept
<b>2020</b> 2019 2019
£000 £000 £000
Adjusted operating profit 100,297 103,438 105,443
Share of results in associates and joint ventures (306) 170 (126)
Add back:
Intangible amortisation of licences and software 2,071 2,800 2,099
Depreciation of property, plant and equipment 5,749 3,218 2,744
IFRS 16 adjustments (3,554)
M&A annualised adjustment (23) 5,427 2,425
Adjusted EBITDA 104,234 115,053 112,585
Adjusted net cash to EBITDA ratio (0.07) (0.25)

The Group's borrowing facilities contain certain covenants, including the ratio of adjusted net debt to EBITDA. The amounts and foreign exchange rates used in the covenant calculations are subject to adjustments as defined under the terms of the arrangement. The facility's covenant requires the Group's net debt to be no more than three times adjusted EBITDA and requires minimum levels of interest cover of three times on a rolling 12-month basis.

The bank covenant ratio uses an average exchange rate in the calculation of net debt and includes discontinued operations and an annualised adjustment attributable to acquisitions and disposals in the calculation of adjusted EBITDA. When businesses are acquired after the beginning of the financial year, the calculation of adjusted EBITDA includes EBITDA attributable to the business as if the acquisition had been completed on the first day of the financial year. The calculation excludes the EBITDA of any businesses disposed of during the year.

The bank covenant ratio is adjusted to remove the impact of IFRS 16. This means that the adjusted EBITDA for covenant compliance calculations includes an entry for the rental expense which would have been recognised for the Group's leases had the transition to IFRS 16 not taken place. To be consistent with the bank covenant calculations, net cash is defined to exclude lease liabilities.

#### Principal risks and uncertainties

An overall increasing risk trend

The principal risks and uncertainties that affect the Group are described in detail on pages 43 to 52 of the 2019 Annual Report available at <a href="https://www.euromoneyplc.com">www.euromoneyplc.com</a>. They are:

- (1) Downturn in key geographic region or market sector
- (2) Product and market transformation/disruption
- (3) Exposure to US dollar exchange rate
- (4) Information security breach resulting in challenge to data integrity
- (5) A failure to comply with law, regulation or contractual obligations resulting in financial loss and/or reputational damage
- (6) Material disruption to business operations, resulting in financial loss or reputational damage
- (7) Failure to execute acquisitions or disposals in line with strategy
- (8) Uncertain tax liabilities
- (9) Failure to implement the strategy effectively due to failure to attract or retain staff
- (10) Business risks arising from the global geopolitical environment
- (11) Under-investment in products and technology

Although the Group still considers these to be the most relevant risks and uncertainties, the Board's view is that, because of covid-19, the overall risk trend for the Group is increasing.

Covid-19 is impacting the Group's staff, customers, shareholders and suppliers as well as the Group's financial performance. Capital is generally less available and therefore preserving cash is a priority. Our investors are impacted both through share price volatility as well as the decision not to pay an interim dividend at the half-year. As a result, the risk trend for certain of the Group's Principal Risks is trending upwards. These are: (1) (Downturn in key geographic region or market sector), (2) (Product and market transformation/disruption), (4) Information security breach resulting in challenge to data integrity), (6) (Material disruption to business operations) and (7) (Failure to execute acquisitions or disposals in line with strategy).

Disruption to business operations (Risk 6)

Like most businesses, irrespective of size or location, covid-19 is significantly and adversely disrupting the Group's general business operations. For example, most of our offices are closed; most of our staff are working from their homes; and we cannot travel to visit our customers in most countries.

This general impact on business operations has a knock-on effect on other specific principal risks.

Downturn and disruption in the events sector (Risks 1 and 2)

A significant percentage of the Group's revenue and profit is generated by its event businesses. We have reported that, given governments' restrictions on travel and attending gatherings, we have postponed or cancelled the majority of events originally scheduled to take place from March up to and including September. This is having a material impact on the Group's financial performance since it is currently not possible to put physical events on for customers irrespective of size or location. We are taking steps to mitigate the impact of this by planning for, and hosting, virtual events as well as planning for the future safe operation of physical events by employing social distancing measures. However, the impact of these mitigating actions is far outweighed by the impact on the Group's inability to operate its events as anticipated at the start of the year. The disruption extends more widely than events as our subscriptions and advertising businesses adapt to new ways of working and interacting with their customers. Our customers are facing their own disruption which in turn may impact their ability to buy the Group's services.

Potential slow-down in M&A activity (Risk 7)

It is likely that that this risk is increasing. One of the Group's three strategic pillars is to 'Actively manage the portfolio' and, in the short-term at least, the Group will need to balance portfolio management with the preservation of cash. In addition, the current environment does not lend itself to necessarily selling assets at optimum value, therefore making it more challenging to recycle capital.

Information security risk also on the increase (Risk 4)

Covid-19 is also resulting in an upward trend for Risk (4) (Information security breach) since phishing attacks, criminal cyber-activity and other scams are reportedly increasing as home-workers are targeted. Staff are also less used to managing confidential information and personal data from home. This is particularly the case for staff working in house-shares and without secure areas to work in their homes. However, we have strengthened our controls in this area, by providing online training and guidance on how to securely work from home for all staff. Senior management, including the CEO, CIO and CISO, continue to monitor this closely.

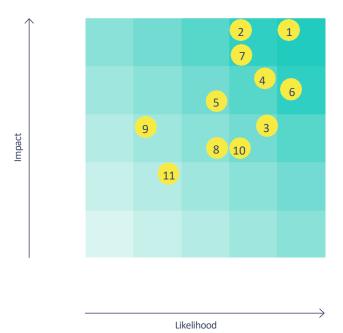
Therefore, while the trend is increasing, we do not believe the upward trend is sufficiently large to require a change to our positioning of this risk on the Group's risk matrix.

The Board continues to prioritise the management of risk

The Board is focused on taking the steps necessary to navigate the Group through this crisis and mitigating its impact, which will include a regular and robust assessment and management of the Group's risks. Both the Board and management are mindful that risk trends may change quickly as the covid-19 landscape changes, for example litigation risk may potentially increase as market participants consider litigation as a potential avenue for recovering their covid-19 losses.

A number of these risks and uncertainties could have an impact on the Group's performance over the remaining six months of the financial year and could cause actual results to differ from expected and historical results.

The risk matrix below (updated to illustrate the impact of covid-19) shows the relative likelihood of the principal risks crystallising and their potential impact on the Group. The risks are shown as post-mitigation residual risks.



- 1. Downturn in key geographic region or market sector
- 2. Product and market transformation/disruption
- 3. Exposure to US dollar exchange rate
- Information security breach resulting in challenge to data integrity
- Failure to comply with law, regulation or contract resulting in financial loss and/or reputational damage
- 6. Material disruption to business operations
- 7. Failure to execute M&A in line with strategy
- 8. Uncertain tax liabilities
- Failure to implement the strategy effectively due to not attracting/retaining staff
- 10. Business risks arising from global geopolitical environment
- 11. Under-investment in products and technology

# **Condensed Consolidated Income Statement**

for the six months ended 31 March 2020

		Unaudited six months ended 31 March 2020	Unaudited six months ended 31 March 2019	Restated <sup>1</sup> Audited year ended 30 Sept 2019
	Notes	£000	£000	£000
Revenue	3	186,277	184,934	401,673
Operating profit before acquired intangible amortisation				
and exceptional items	3	41,073	46,219	105,443
Acquired intangible amortisation	12	(12,091)	(10,654)	(25,143)
Exceptional items	5	8,416	13,999	3,856
Operating profit	2	37,398	40 EG4	04.456
Share of results in associates and joint ventures	3 11	(191)	49,564	84,156
Chare of results in associates and joint ventures	11	(191)	(65)	(88)
Finance income	6	2,083	880	1,873
Finance expense	6	(1,884)	(1,044)	(3,082)
Net finance income/(expense)	6	199	(164)	(1,209)
Profit before tax	3	37,406	49,335	82,859
Tax income/(expense) on profit	7	2,873	(13,959)	(21,666)
PROFIT FOR THE PERIOD	3	40,279	35,376	61,193
Attributable to:				
Equity holders of the parent		40,358	35,376	60,929
Equity non-controlling interests		(79)	-	264
		40,279	35,376	61,193
Earnings per share				
Basic	9	37.5p	32.9p	56.6p
Diluted	9	37.5p	32.9p	56.6p
Dividend per share (including proposed dividends)	8	-	10.8p	33.1p

<sup>&</sup>lt;sup>1</sup> In the 2019 Annual Report and Accounts the results for the year ended 30 September 2019 were split between continuing and discontinued operations. As outlined in notes 1 and 2, Asset Management no longer meets the classification criteria of discontinued operations and all of the results are presented as continuing operations in the 2020 Half Year Report.

A detailed reconciliation of the Group's statutory results to the adjusted results is set out in the appendix to the Half Year Report on pages 6 to 8.

# **Condensed Consolidated Statement of Comprehensive Income**

for the six months ended 31 March 2020

Unaudited six months ended all March and we will march ended all March and will march ended all March all				
Profit for the period   2019   2019   2019   2019   2019   2010   2019   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010   2010		Unaudited	Unaudited	Audited
Name		six months	six months	year
Profit for the period   2020   2019   2019   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000   2000		ended	ended	ended
Profit for the period   £000		31 March	31 March	30 Sept
Profit for the period         40,279         35,376         61,193           Items that may be reclassified subsequently to profit or loss:         Change in fair value of cash flow hedges         (282)         109         (5,061)           Transfer of losses/(gains) on cash flow hedges from fair value reserves to Income Statement:         473         1,098         3,483           Foreign exchange losses in revenue         473         1,098         3,483           Foreign exchange losses in direct costs         81         101         361           Net exchange differences on translation of net investments in overseas subsidiary undertakings         (2,427)         (1,402)         22,644           Net exchange differences on foreign currency loans         11,209         172         1,524           Fair value remeasurements         -         -         -         2,131           Tax on items that may be reclassified to profit or loss:         -         (201)         -           Items that will not be reclassified to profit or loss:         -         (201)         -           Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes         4,623         (3,734)         (5,175)           Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes         4,623         (3,222)         20,787           Total co		2020	2019	2019
Items that may be reclassified subsequently to profit or loss:  Change in fair value of cash flow hedges Transfer of losses/(gains) on cash flow hedges from fair value reserves to Income Statement:  Foreign exchange losses in revenue Foreign exchange losses in direct costs Foreign exchange differences on translation of net investments in overseas subsidiary undertakings  Ket exchange differences on foreign currency loans Fair value remeasurements Fair value remeasurements Fair value remeasurements Fax on items that may be reclassified to profit or loss:  Actuarial gains/(losses) on defined benefit pension schemes Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to: Equity holders of the parent Equity non-controlling interests  (282) 109 (5,061) 109 (5,061) 109 (5,061) 109 (5,061) 109 (473) 1,098 3,483 3,483 101 361 81 101 361 82,4427) (1,402) 22,644 84 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,524 1,425 1,427 1,402) 2,2,644 1,427 1,402) 2,2,644 1,427 1,402) 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1,420 1		£000	£000	£000
Change in fair value of cash flow hedges Transfer of losses/(gains) on cash flow hedges from fair value reserves to Income Statement:  Foreign exchange losses in revenue Foreign exchange losses in direct costs Net exchange differences on translation of net investments in overseas subsidiary undertakings Net exchange differences on foreign currency loans Net exchange differences on foreign currency loans (2,427) (1,402) 22,644 Net exchange differences on foreign currency loans (1,209) 172 1,524 Fair value remeasurements 2,131 Tax on items that may be reclassified - (201) -  Items that will not be reclassified to profit or loss: Actuarial gains/(losses) on defined benefit pension schemes Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to: Equity holders of the parent Equity non-controlling interests  (79) - 264	Profit for the period	40,279	35,376	61,193
Transfer of losses/(gains) on cash flow hedges from fair value reserves to Income Statement:  Foreign exchange losses in revenue Foreign exchange losses in direct costs Net exchange differences on translation of net investments in overseas subsidiary undertakings (2,427) (1,402) 22,644 Net exchange differences on foreign currency loans (1,209) 172 1,524 Fair value remeasurements 2,131 Tax on items that may be reclassified - (201) -  Items that will not be reclassified to profit or loss: Actuarial gains/(losses) on defined benefit pension schemes Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to: Equity holders of the parent Equity non-controlling interests  473 1,098 3,483 101 361 101 361 102 (2,427) (1,402) 22,644 103 172 1,524 104 1,524 105 1,524 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529 107 1,529	Items that may be reclassified subsequently to profit or loss:			
Foreign exchange losses in direct costs  Net exchange differences on translation of net investments in overseas subsidiary undertakings  Net exchange differences on foreign currency loans  (2,427) (1,402) 22,644  Net exchange differences on foreign currency loans  (1,209) 172 1,524  Fair value remeasurements  2,131  Tax on items that may be reclassified  - (201) -  Items that will not be reclassified to profit or loss:  Actuarial gains/(losses) on defined benefit pension schemes  Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to:  Equity holders of the parent  Equity non-controlling interests  101 (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402) 22,644  (1,402	Transfer of losses/(gains) on cash flow hedges from fair value reserves to	(282)	109	(5,061)
Net exchange differences on translation of net investments in overseas subsidiary undertakings  Net exchange differences on foreign currency loans  Fair value remeasurements  Tax on items that may be reclassified  Letters that will not be reclassified to profit or loss:  Actuarial gains/(losses) on defined benefit pension schemes  Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to:  Equity holders of the parent  Equity non-controlling interests  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (1,402)  (2,427)  (1,402)  (1,402)  (2,427)  (1,402)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,644)  Attributable remeasurements  (2,427)  (1,402)  (1,402)  (2,427)  (1,402)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (2,427)  (1,402)  (1,209)  172  (2,01)  -  Call  Attributable to:  Equity holders of the parent  Equity non-controlling interests	Foreign exchange losses in revenue	473	1,098	3,483
subsidiary undertakings  Net exchange differences on foreign currency loans  Fair value remeasurements  Tax on items that may be reclassified  Lems that will not be reclassified to profit or loss:  Actuarial gains/(losses) on defined benefit pension schemes  Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to:  Equity holders of the parent  Equity non-controlling interests  (1,209)  172  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,524  1,	Foreign exchange losses in direct costs	81	101	361
Net exchange differences on foreign currency loans  (1,209) 172 1,524  Fair value remeasurements 2,131  Tax on items that may be reclassified - (201) -  Items that will not be reclassified to profit or loss:  Actuarial gains/(losses) on defined benefit pension schemes  Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to:  Equity holders of the parent  Equity non-controlling interests  (1,209) 172 1,524  172 1,524  172 1,524  173 2,131  174 (201)  175 (201)  175 (3,734) (5,175)  175 (3,734) (5,175)  176 (3,734) (5,175)  177 (4,623) 635 880  177 (4,623) (3,734) (5,175)  177 (4,623) (3,734) (5,175)  178 (3,734) (5,175)  179 (3,734) (5,175)  170 (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (3,734) (5,175)  170 (4,623) (4,623) (3,734) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623) (4,623)  170 (4,623) (4,623) (4,623)				
Fair value remeasurements Tax on items that may be reclassified  - (201)  Items that will not be reclassified to profit or loss:  Actuarial gains/(losses) on defined benefit pension schemes Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to: Equity holders of the parent Equity non-controlling interests  - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) - (201) -	subsidiary undertakings		(1,402)	22,644
Tax on items that may be reclassified	Net exchange differences on foreign currency loans	(1,209)	172	1,524
Items that will not be reclassified to profit or loss:Actuarial gains/(losses) on defined benefit pension schemes4,623(3,734)(5,175)Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes(763)635880Other comprehensive income/(expense) for the period496(3,222)20,787Total comprehensive income for the period40,77532,15481,980Attributable to:Equity holders of the parent40,85432,15481,716Equity non-controlling interests(79)-264	Fair value remeasurements	-	-	2,131
Actuarial gains/(losses) on defined benefit pension schemes Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  Other comprehensive income/(expense) for the period  Attributable to: Equity holders of the parent Equity non-controlling interests  4,623 (3,734) (5,175) (763) 635 880  40,775 32,154 81,980  40,854 32,154 81,716 81,716	Tax on items that may be reclassified	-	(201)	-
Tax (charge)/credit on actuarial losses/gains on defined benefit pension schemes  (763) 635 880  Other comprehensive income/(expense) for the period  496 (3,222) 20,787  Total comprehensive income for the period  40,775 32,154 81,980  Attributable to:  Equity holders of the parent  Equity non-controlling interests  (79) - 264	Items that will not be reclassified to profit or loss:			
Schemes         (763)         635         880           Other comprehensive income/(expense) for the period         496         (3,222)         20,787           Total comprehensive income for the period         40,775         32,154         81,980           Attributable to:         Equity holders of the parent         40,854         32,154         81,716           Equity non-controlling interests         (79)         -         264		4,623	(3,734)	(5,175)
Total comprehensive income for the period  40,775 32,154 81,980  Attributable to: Equity holders of the parent Equity non-controlling interests  40,854 32,154 81,716 Equity non-controlling interests		(763)	635	880
Attributable to:  Equity holders of the parent Equity non-controlling interests  40,854 32,154 81,716 - 264	Other comprehensive income/(expense) for the period	496	(3,222)	20,787
Attributable to:  Equity holders of the parent Equity non-controlling interests  40,854 32,154 81,716 - 264				
Equity holders of the parent  Equity non-controlling interests  40,854 32,154 81,716 (79) - 264	Total comprehensive income for the period	40,775	32,154	81,980
Equity holders of the parent  Equity non-controlling interests  40,854 32,154 81,716 (79) - 264				
Equity non-controlling interests (79) - 264				
	···		32,154	
<b>40.775</b> 32.154 81.080	Equity non-controlling interests	•	<u>-</u>	
40,773		40,775	32,154	81,980

# **Condensed Consolidated Statement of Financial Position**

as at 31 March 2020

Hannah da kanan da k	taal Auditaal
Unaudi a	ted Audited s at as at
31 Ma	
2	<b>2019</b>
Notes £	000 £000
Non-current assets	
Intangible assets	
Goodwill 12 470,	<b>246</b> ,281
Other intangible assets 12 217,	<b>316</b> 159,140
Property, plant and equipment 1 74,	<b>171</b> 15,294
	<b>140</b> 5,271
Convertible loan note	<b>-</b> 3,759
	<b>548</b> 2,232
	<b>)24</b> 1,511
	<b>200</b> 317
Derivative financial instruments	<b>3</b> 93
781,	<b>542</b> 433,898
Current assets	
Trade and other receivables 73,	
	<b>1,457</b>
Current income tax assets 14,	·
Cash and cash equivalents (excluding bank overdrafts)  76,	
	<b>257</b> 219
Total assets of businesses held for sale	- 292,356
Company that the company of the comp	397,100
Current liabilities	(000)
Acquisition commitments (2,0 Deferred consideration	
	<b>22)</b> (138)
Trade and other payables (23,5 Current income tax liabilities (12.5	
(12)	
Accruals (49,7 Lease liabilities 1 (8,6	
Contract liabilities (132,	-
Derivative financial instruments (2,7	
(-)	<b>79)</b> (785)
Total liabilities of businesses held for sale	<b>-</b> (71,534)
(232,4	
Net current liabilities (65,3	
Total assets less current liabilities 716,	
	001,112
Non-current liabilities	
Acquisition commitments	- (1,640)
Borrowings 14 (68,5)	
Lease liabilities 1 (64,7	
•	<b>25)</b> (227)
Contract liabilities (2,3	- ,
Deferred tax liabilities (31,7)	
Retirement benefit obligation (4,1)	
	<b>93)</b> (293)
Provisions (2,7	<b>54)</b> (2,845)
(175,4	<b>19)</b> (31,724)
Net assets 540,	<b>758</b> 526,048

# **Condensed Consolidated Statement of Financial Position continued**

as at 31 March 2020

	Unaudited	Audited
	as at	as at
	31 March	30 Sept
	2020	2019
Notes	£000	£000
Shareholders' equity		
Called up share capital 15	273	273
Share premium account	104,636	104,306
Other reserve	64,981	64,981
Capital redemption reserve	56	56
Own shares	(19,682)	(19,682)
Reserve for share-based payments	39,879	40,120
Fair value reserve	(26,815)	(27,087)
Translation reserve	139,607	143,243
Retained earnings	236,859	218,795
Equity shareholders' surplus	539,794	525,005
Equity attributable to non-controlling interests	964	1,043
Total equity	540,758	526,048

# **Condensed Consolidated Statement of Changes in Equity**

for the six months ended 31 March 2020

						Reserve for						
				Capital		share-					Non-	
		Share		redemp-		based	Fair	Trans-			control-	
	Share	premium	Other	tion	Own	pay-	value	lation	Retained		ling	
	capital	account	reserve	reserve	shares	ments	reserve	reserve	earnings	Total	interests	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
At 1 October 2018	273	103,790	64,981	56	(20,462)	39,687	(28,001)	119,075	199,630	479,029	_	479,029
Profit for the year	-	, -	, -	-	-	· -	-	· -	60,929	60,929	264	61,193
Other comprehensive income/(expense) for the year	-	-	-	-	_	-	914	24,168	(4,295)	20,787		20,787
Total comprehensive income for the year	-	-	-	-	-	-	914	24,168	56,634	81,716	264	81,980
Recognition of acquisition commitments	-	-	-	-	_	-	-	· -	(1,429)	(1,429)	-	(1,429)
Non-controlling interest recognised on acquisition	-	-	-	-	-	-	-	-	-	-	779	779
Share-based payments	-	-	-	-	-	883	-	-	-	883	-	883
Cash dividend paid	-	-	-	-	-	-	-	-	(35,586)	(35,586)	-	(35,586)
Exercise of share options	-	516	-	-	780	(450)	-	-	(330)	516	-	516
Tax relating to items taken directly to equity	-	-	-	-	-	-	-	-	(124)	(124)	-	(124)
At 30 September 2019	273	104,306	64,981	56	(19,682)	40,120	(27,087)	143,243	218,795	525,005	1,043	526,048
Impact of adopting IFRS 16	-	-	-	-	-	-	-	-	(1,989)	(1,989)	-	(1,989)
At 1 October 2019	273	104,306	64,981	56	(19,682)	40,120	(27,087)	143,243	216,806	523,016	1,043	524,059
Profit for the period	-	-	-	-	-	-	-	-	40,358	40,358	(79)	40,279
Other comprehensive income/(expense) for the period	-	-	-	-	-	-	272	(3,636)	3,860	496	• -	496
Total comprehensive income/(expense) for the period	-	-	_	-	-	-	272	(3,636)	44,218	40,854	(79)	40,775
Share-based payments	-	-	-	-	-	(241)	-	-	· -	(241)	• -	(241)
Cash dividend paid	-	-	-	-	-	•	-	-	(23,994)	(23,994)	-	(23,994)
Exercise of share options	-	330	-	-	-	-	-	-		330	-	330
Tax relating to items taken directly to equity	-	-	-	-	-	-	-	-	(171)	(171)	-	(171)
At 31 March 2020	273	104,636	64,981	56	(19,682)	39,879	(26,815)	139,607	236,859	539,794	964	540,758

# **Condensed Consolidated Statement of Changes in Equity**

for the six months ended 31 March 2019

						Reserve				
						for				
				Capital		share-				
		Share		redemp-		based	Fair	Trans-		
	Share	premium	Other	tion	Own	pay-	value	lation	Retained	
	capital	account	reserve	reserve	shares	ments	reserve	reserve	earnings	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
At 1 October 2018 (restated)	273	103,790	64,981	56	(20,462)	39,687	(28,001)	119,075	199,630	479,029
Profit for the period	-	-	-	-	-	-	-	-	35,376	35,376
Other comprehensive income/(expense) for the period		-	-	-	-	-	1,496	(1,230)	(3,488)	(3,222)
Total comprehensive income/(expense) for the period	-	-	-	-	-	-	1,496	(1,230)	31,888	32,154
Share-based payments	-	-	-	-	-	948	-	-	-	948
Cash dividend paid	-	-	-	-	-	-	-	-	(23,965)	(23,965)
Exercise of share options	-	482	-	-	780	(450)	-	-	(330)	482
Tax relating to items taken directly to equity		-	-	-		-	-	-	(78)	(78)
At 31 March 2019	273	104,272	64,981	56	(19,682)	40,185	(26,505)	117,845	207,145	488,570

The other reserve represents the share premium arising on the shares issued for the purchase of Metal Bulletin plc in October 2006.

The investment in own shares is held by the Euromoney Employees' Share Ownership Trust (ESOT) and Euromoney Employee Share Trust (EEST).

The trusts waived the rights to receive dividends. Interest and administrative costs are charged to the profit and loss account of the trusts as incurred and included in the Consolidated Financial Statements.

Number	of	shares	held:
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Euromoney Employees' Share Ownership Trust Euromoney Employee Share Trust

Total

Nominal cost per share (p) Historical cost per share (£) Market value (£000)

Unaudited six months ended 31 March 2020	Unaudited six months ended 31 March 2019	Audited year ended 30 Sept 2019
58,976	58,976	58,976
1,593,198	1,593,198	1,593,198
1,652,174	1,652,174	1,652,174
0.25	0.25	0.25
11.91	11.91	11.91
13,383	20,784	24,452

# **Condensed Consolidated Statement of Cash Flows**

for the six months ended 31 March 2020

	Unaudited	Unaudited	Audited
	six months	six months	year
	ended 31 March	ended 31 March	ended 30 Sept
	2020	2019	2019
Notes	£000	£000	£000
Cash flow from operating activities	2000	2000	2000
Operating profit	37,398	49,564	84,156
Long-term incentive (credit)/expense	(241)	948	883
Acquired intangible amortisation 12	12,091	10,654	25,143
Licences and software amortisation	1,186	1,214	2,099
Depreciation of property, plant and equipment	4,372	1,367	2,744
Loss on disposal of property, plant and equipment	2	1	19
Impairment charge 5	_	_	2,410
Amendment to defined benefit pension plan	-	(1,224)	(1,224)
Profit on disposal of businesses 5	-	(16,998)	(16,998)
Decrease in provisions	(320)	(197)	(552)
Profit on deemed disposal of associate	-	-	(687)
Operating cash flows before movements in working capital	54,488	45,329	97,993
(Increase)/decrease in receivables	(1,485)	(4,055)	6,122
(Decrease)/increase in payables	(25,998)	8,470	(11,708)
Cash generated from operations	27,005	49,744	92,407
Income taxes paid	(10,420)	(24,782)	(38,418)
Net cash generated from operating activities	16,585	24,962	53,989
Investing activities			
Interest received	260	929	1,128
Purchase of intangible assets	(4,650)	(2,822)	(8,379)
Purchase of property, plant and equipment	(1,497)	(1,112)	(1,637)
Proceeds from disposal of property, plant and equipment	(.,,	6	14
Purchase of business/subsidiary undertaking, net of cash acquired	(24,046)	(66,782)	(68,101)
Proceeds from disposal of businesses	(= :,	19,653	19,653
Dividends received from associates 11	_	98	197
Receipt of deferred consideration	176	823	9,671
Payment of deferred consideration	-	(98)	(232)
Net cash used in investing activities	(29,756)	(49,305)	(47,686)
<u>-</u>		,	
Financing activities			
Dividends paid 8	(23,994)	(23,965)	(35,586)
Interest paid	(611)	(624)	(1,287)
IFRS 16 lease repayments	(2,278)	-	-
IFRS 16 interest	(926)		-
Issue of new share capital	330	482	516
Increase in borrowings 14	•	- (07)	- (07)
Purchase of additional interest in subsidiary undertakings	(106)	(97)	(97)
Net cash used in financing activities	40,272	(24,204)	(36,454)
Net increase/(decrease) in cash and cash equivalents	27,101	(48,547)	(30,151)
Cash and cash equivalents at beginning of period (including held for sale)	50,078	78,273	78,273
Effect of foreign exchange rate movements	(523)	(414)	1,956
Cash and cash equivalents at end of period (including held for sale)	76,656	29,312	50,078
Cash and cash equivalents classified as held for sale	70.050	-	(327)
Cash and cash equivalents at end of period	76,656	29,312	49,751

# Notes to the Condensed Consolidated Interim Financial Statements

# 1 Basis of preparation

Euromoney Institutional Investor PLC (the 'Company') is a company incorporated in the United Kingdom.

The Group financial statements consolidate those of the Company and its subsidiaries (together referred to as the 'Group') and equity-account the Group's interest in joint ventures and associates.

This Half Year Report was approved by the Board of Directors on 3 June 2020.

These condensed consolidated interim financial statements have been prepared in accordance with the disclosure and transparency rules of the Financial Conduct Authority and using accounting policies consistent with International Financial Reporting Standards as adopted by the European Union and in accordance with International Accounting Standard (IAS) 34 'Interim Financial Reporting'.

The financial information for the year ended 30 September 2019 does not constitute statutory accounts as defined in section 434 of the Companies Act 2006. A copy of the statutory accounts for that year has been delivered to the Registrar of Companies. The auditor's report on those accounts was not qualified, did not draw attention to any matters by way of emphasis and did not contain statements under section 498(2) or 498(3) of the Companies Act 2006.

#### Changes of accounting policies

#### IFRS 16 'Leases'

On 1 October 2019 the Group adopted IFRS 16, 'Leases', using the modified retrospective transition method. As permitted under the specific transitional provisions in the Standard, comparatives for 2019 have not been restated and the cumulative impact on the Group's financial statements has been applied by adjusting the relevant opening balances on 1 October 2019.

On adoption of IFRS 16, the Group recognised liabilities for a number of leases for office premises, which had previously been classified as operating leases, in accordance with IAS 17, 'Leases'. These have been measured at the present value of the remaining lease payments, discounted using the incremental borrowing rate (IBR) determined for each lease. The weighted average IBR applied to the leases on transition at 1 October 2019 was 2.77%. The Group did not have any leases which would have been classified as finance leases, under IAS 17. The right of use (ROU) assets were recognised using a mixture of the 'simplified' and 'asset' transition methods, Under the 'simplified' method the right of use asset is equal to the present value of future lease payments. Under the 'asset' method the right of use asset is calculated as if IFRS 16 had always been applied.

A reconciliation of the operating lease commitments disclosed in the 2019 Annual Report and Accounts to the lease liabilities on transition to IFRS 16 is as follows:

	£000
Operating lease commitments at 30 September 2019	87,708
Short term exemption	(40)
Leases not within scope of IFRS 16 <sup>1</sup>	(71)
Leases with terms starting after transition	(3,303)
Gross lease liabilities at 1 October 2019	84,294
Discounting	(12,690)
Additional lease liabilities as a result of the initial application of IFRS 16 as at 1 October 2019	71,604
Current liabilities	8,162
Non-current liabilities	63,442

<sup>&</sup>lt;sup>1</sup> Commitments for access to shared workspaces where it has been determined that 'right of use' criteria specified in IFRS 16 have not been met.

The change in accounting policy affected the following items in the balance sheet on 1 October 2019:

	2000
Increase in right of use assets <sup>2</sup>	56,732
Increase in lease liabilities	71,604
Increase in deferred tax assets	606
Decrease in accruals	12,277
Decrease in retained earnings	1,989

<sup>&</sup>lt;sup>2</sup> All of the right of use assets relate to property.

The carrying value of ROU assets at 31 March 2020 was £57.9m. This is disclosed within Property, plant and equipment on the Condensed Consolidated Statement of Financial Position. The carrying value of the lease liabilities at 31 March 2020 was £8.9m in current liabilities and £64.8m in non-current liabilities.

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# 1 Basis of preparation continued

Under the previous accounting treatment, lease expenses were charged to the Income Statement on a straight-line basis as an operating expense. Under IFRS 16, a depreciation charge is recognised on the right of use assets and a finance expense recognised arising from the lease liability. While the total expense over the life of the lease will be consistent, the charge in any one year could be different.

The change in accounting policy for the leases on transition will reduce the Group's earnings per share by 0.4p in 2020.

The Group has taken advantage of the following practical expedients when implementing IFRS 16, as allowed by the standard:

- On initial application, IFRS 16 only applies to contracts that would have previously been classified as leases under IAS 17 'Leases':
- The Group has relied on its onerous lease assessment instead of performing an impairment review over the right of use assets upon adoption; and
- Initial direct costs are excluded from the measurement of the right of use asset at the date of initial application.

Following transition, the Group has also applied the practical expedient to expense to the Income Statement leases with a term of 12 months or less; and for assets that would have cost less than \$5,000.

#### Leases accounting policy:

The Group recognises all leases on the Statement of Financial Position, apart from in cases where the lease is for a period of less than 12 months or is for an asset with a low value. Lease liabilities are recognised at the present value of future lease payments, determined using the implicit interest rate in the lease where available, or using an incremental borrowing rate appropriate to the subsidiary and lease term where an implicit interest rate is not available or appropriate.

A corresponding right of use asset is recognised, equivalent to the value of the lease liability which is depreciated in a straight line over the shorter of the useful economic life of the asset and the lease term. The depreciation is recognised as an administrative expense within overheads.

The unwinding of the discount on the present value of the lease liability is recognised as a finance charge over the lease term. Rent payments are used to reduce the lease liability and are disclosed as debt repayments in the Statement of Cash Flows.

Lease terms include any options to extend when it is more likely than not that the extension will be taken.

Low value and short-term leases continue to be charged to the Income Statement on a straight-line basis.

The Group's leases relate to property, mainly offices.

#### **Accounting policies**

The Condensed Consolidated Interim Financial Statements has been prepared under the historical cost convention, except for the revaluation of certain financial instruments.

Apart from the aforementioned amendments and interpretations adopted in 2020, the same accounting policies, presentation and methods of computation are followed in these condensed consolidated interim financial statements as were applied in the Group's latest annual audited financial statements.

Taxes on income in the half year are accrued using the tax rate that would be applicable to expected total annual profit or loss.

# 1 Basis of preparation continued

#### Restatements

Following the conclusion of the strategic review of Asset Management, as outlined in note 2, the segment no longer meets the classification criteria of discontinued operations and held for sale. As a result, the Income Statement will no longer be split into continuing and discontinued operations, for either 2019 or 2020. The assets and liabilities on the Statement of Financial Position remain classified as held for sale at 30 September 2019 as the business was held for sale at that point.

The balances disclosed as held for sale at 30 September 2019 were as follows:

	Asset
	Management
	2019
	£000
Goodwill	213,030
Acquired intangible assets	50,165
Licenses and software including internally generated assets	2,821
Property, plant and equipment	604
Trade and other receivables	20,383
Deferred consideration receivable	185
Contract assets	1,450
Derivative financial instruments	23
Current income tax assets	3,368
Cash and cash equivalents	327
Total assets of the business held for sale	292,356
Trade and other payables	(661)
Accruals	(13,769)
Contract liabilities	(44,853)
Derivative financial instruments	(106)
Deferred tax liabilities	(12,145)
Total liabilities of the business held for sale	(71,534)

#### Going concern, debt covenants and liquidity

The financial position of the Group, its cash flows and liquidity position are set out in detail in this Half Year Report. At 31 March 2020, the Group's net cash position was £8.1m, comprising of cash and cash equivalents, less amounts borrowed through the Group's revolving credit facility. At 31 March the Group had access to a committed £240m multi-currency revolving credit facility, available until December 2021. The facility's covenant requires the Group's net debt to be no more than three times adjusted 12-month EBITDA and requires minimum levels of interest cover of three times on a 12-month basis. The values and foreign exchange rates used in the covenant calculations are subject to adjustments from the statutory numbers as defined under the terms of the facility agreement. The Group drew down on its revolving credit facility in March 2020 by £67.9m. At 31 March 2020, the Group's net cash to adjusted EBITDA covenant was 0.07 times and the committed undrawn facility available was £171m.

Since 31 March 2020, the Group's revolving credit facility was extended to December 2022 and the limit on the facility has been reduced to £188m (note 18).

The uncertainty as to the future impact on the Group of the recent covid-19 outbreak has been considered as part of the Group's adoption of the going concern basis. The Group has not identified any material uncertainties in its going concern assessment. As previously announced the Group has cancelled the majority of its events up to and including September 2020 and the effect of covid-19 on broader economic activity could impact the ability to generate new sales.

The Group has taken swift and decisive action to reduce costs and preserve cash, while supporting employees, serving customers and protecting the long-term health of the business. The Group has already taken steps to minimise non-contractual spend, postpone capital expenditure, freeze pay, limit new hires, utilise the furlough scheme, swapping an element of salaries for shares, run virtual events and not declaring an interim dividend.

Taking into account reasonably possible changes in trading performance, the Group's forecasts and projections, out to September 2021, show that the Group should be able to operate within the level and covenants of its current and available borrowing facilities.

Based on the Group's cash flow forecasts and projections, the Board is satisfied that the Group will be able to operate for a period extending to at least 12 months from the date of signing of this Half Year Report, including the impact of any potential transactions that are planned or expected to complete within this period. For this reason, the Group continues to adopt the going concern basis in preparing its financial statements.

# 2 Key judgements and estimates

The key judgement areas and estimates adopted in preparing this Half Year Report are consistent with that of the disclosure in note 2 of the 2019 Annual Report and Accounts, apart from the following:

# Discontinued operations and disposal groups classified as held for sale

In the 2019 Annual Report and Accounts the Asset Management segment was classified as a discontinued operation and held for sale, in accordance with IFRS 5 'Non-current Assets Held for Sale and Discontinued Operations'. The 2019 results were disclosed separately from continuing operations in the Income Statement and its assets and liabilities were reported in a single line on the Statement of Financial Position, within current assets and current liabilities respectively. As at 31 March 2020, the progress of the strategic review meant that the sale was no longer highly probable. This was confirmed by the conclusion of the strategic review on 30 April 2020, whereby it was announced that the Group is to remain the long-term owner of Asset Management. Therefore, the segment no longer meets the classification criteria of discontinued operations and assets held for sale.

# Goodwill and other intangibles impairment

At 31 March 2020, the Group has £672.7m of goodwill and acquired intangible assets (30 September 2019: £659.0m including Asset Management). The Group assesses, at each reporting period, whether there is an indication that an asset might be impaired, and if such indication exists, an estimate of the asset's recoverable amount is determined. The recoverable amount is the higher of an asset's value in use or fair value less costs of disposal.

The covid-19 pandemic has resulted in the cancellation or postponement of the majority of the Group's events from March up to and including September. More widely, the Group's subscriptions and advertising businesses are adapting to new ways of working and interacting with their customers. These factors, combined, have been identified as indicators of potential impairment. Key assumptions in calculating the net present value are the forecast cash flows, the long-term growth rate of the applicable groups of cash generating units and the discount rate applied to those cash flows. The methodologies applied and key assumptions are disclosed in note 12. The cash flow forecasts have been updated to reflect the current assumptions of the impact of covid-19 which are dependent on the length and shape of the global market recovery. The impairment assessments indicated that the net assets of each group of cash generating units are recoverable and no impairment at 31 March 2020 has been recognised.

#### Retirement benefit schemes

The Group operates the Metal Bulletin plc Pension Scheme (MBPS) and participates in the Harmsworth Pension Scheme (HPS), both of which are defined benefit schemes that are closed to new entrants. The financial assumptions have been reviewed and adjusted to reflect the latest market rates, reducing the net pension deficit from £6.2m at 30 September 2019 to £1.1m at 31 March 2020 across the two schemes, as shown below:

Present value of defined benefit obligation
Fair value of plan assets
(Deficit)/surplus reported in the Statement of
Financial Position

31	March 2020		30 September 2019			
MBPS	HPS	Total	MBPS	HPS	Total	
£000	£000	£000	£000	£000	£000	
(53,150)	(24,333)	(77,483)	(59,862)	(27,724)	(87,586)	
48,994	27,357	76,351	52,139	29,235	81,374	
(4,156)	3,024	(1,132)	(7,723)	1,511	(6,212)	

The covid-19 pandemic has already led to considerable volatility in corporate bond yields, this may continue and cause significant changes in scheme liabilities over the 2020 and 2021 financial years. The fair value of plan assets is also expected to be volatile in the short term due to uncertain market conditions. The composition of the plan assets in the respective schemes is consistent with that disclosed in the 2019 Annual Report and Accounts. The discount rate used to value the plan assets was 2.2%. A 0.1% decrease in the discount rate would increase the MBPS net pension deficit by £1.0m and reduce the HPS net pension surplus by £0.4m.

# 2 Key judgements and estimates continued

#### **Taxation**

US corporations are required to file state income tax returns for New York and New York City (NY and NYC) on a combined basis if they conduct a unitary business and have common ownership or control. All US entities within the Group are under common control, however, whether the entities conduct a unitary business is a matter of judgement for the Group. There is no single test under US tax law for determining whether a unitary business exists and each case must be considered on its own unique facts. The Group judges that the US Group entities have conducted a unitary business since FY16 and therefore the NY and NYC income tax returns should be filed on a combined basis. Further details are disclosed in note 7.

The Group has adopted IFRIC 23 *Uncertainty over income tax treatments* from 1 October 2019. This clarifies how to apply the recognition and measurement requirements in IAS 12 *Income taxes* where there is uncertainty over income tax treatments. The adoption of the standard has not had a material impact on the uncertain tax positions in the financial statements.

Deferred tax assets in respect of tax losses carried forward can only be recognised to the extent it is probable there will be future taxable profits against which to utilise them. As the level of future profitability inevitably involves a level of estimate, including of future growth rates, if profits are higher or lower than anticipated or the forecasted profits fail to materialise then the recognition and use of these deferred tax assets may change in future periods. Changes in the recognition of deferred tax assets may impact the tax charge in future periods. The Group has reviewed the impact of covid-19 on those future taxable profits and concluded that the current recognition of deferred tax assets is appropriate based on the information available (note 7).

# 3 Segmental analysis

Segmental information is presented in respect of the Group's segments and reflects the Group's management and internal reporting structure. From 1 October 2019, the Pricing, Data & Market Intelligence segment split into two separate segments; Pricing and Data & Market Intelligence. The Banking & Finance segment was incorporated into the Data & Market Intelligence segment. The Group is now organised into three segments: Asset Management; Pricing; and Data & Market Intelligence. As a result of the closure of Centre for Investor Education (CIE), the segment information for this business has been reclassified from Asset Management to closed businesses.

Revenues generated in the Asset Management and Pricing segments are primarily from subscriptions. Data & Market Intelligence revenues consist mainly of subscriptions, sponsorship and delegates revenue. A breakdown of the Group's revenue by type is set out below.

Event revenue consists of sponsorship and delegates revenue.

The comparative split of segmental revenues, revenue by type, operating profits, acquired intangible amortisation, exceptional items and depreciation and amortisation has been restated to reflect the Pricing, Data & Market Intelligence segment splitting into two separate segments and the Banking & Finance segment being incorporated into the Data & Market Intelligence segment.

Analysis of the Group's three main geographical areas is also set out to provide additional information on the trading performance of the businesses.

Inter-segment sales are charged at prevailing market rates and shown in the eliminations columns.

2020 Revenue	Subscriptions and content £000	Advertising and other £000	Events £000	Total revenue £000
by segment and type:				
Asset Management	56,025	5,558	4,824	66,407
Pricing	36,161	1,776	6,368	44,305
Data & Market Intelligence	34,456	7,657	33,926	76,039
	126,642	14,991	45,118	186,751
Foreign exchange losses on forward contracts	-	(474)	-	(474)
Segment Revenue	126,642	14,517	45,118	186,277

Events revenue of £45.1m and print advertising of £4.8m are recognised at a point in time. The remaining subscription and online advertising revenue is recognised over time.

	Subscriptions and content	Advertising and other	Events	Total revenue
2019	£000	£000	£000	£000
Revenue				
by segment and type:				
Asset Management	59,115	5,523	5,977	70,615
Pricing	33,343	2,642	8,588	44,573
Data & Market Intelligence	22,808	6,980	40,108	69,896
	115,266	15,145	54,673	185,084
Sold/closed businesses	-	-	1,143	1,143
Foreign exchange losses on forward contracts		(1,293)	-	(1,293)
Segment Revenue	115,266	13,852	55,816	184,934

# 3 Segmental analysis continued

	Unaudited six months ended 31 March									
	<b>United Kingdom</b>		North America		<b>Rest of World</b>		<b>Eliminations</b>		Total	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Revenue by segment and source:										
Asset Management	-	-	66,433	70,655	-	-	(26)	(40)	66,407	70,615
Pricing Data & Market	19,800	20,882	22,237	21,315	2,337	2,448	(69)	(72)	44,305	44,573
Intelligence	57,503	57,553	18,545	10,495	4,442	2,887	(4,451)	(1,039)	76,039	69,896
Sold/closed businesses	-	-	-	-	-	1,143	-	-	-	1,143
Foreign exchange losses on forward contracts	(474)	(1,293)	-	-	-	-	-	-	(474)	(1,293)
Segment revenue	76,829	77,142	107,215	102,465	6,779	6,478	(4,546)	(1,151)	186,277	184,934
Statutory revenue by destination	28,100	23,494	95,587	89,612	62,590	71,828	-	-	186,277	184,934

			Unaudite	d six mon	ths ended	31 March		
	United I	Kingdom	North A	merica	Rest of	World	Total	
	2020	2019	2020	2019	2020	2019	2020	2019
	£000	£000	£000	£000	£000	£000	£000	£000
Operating profit <sup>1</sup>								
by segment and source:								
Asset Management	-	-	26,105	29,370	-	-	26,105	29,370
Pricing	8,866	9,607	10,737	9,408	(2,302)	(1,786)	17,301	17,229
Data & Market Intelligence	11,378	16,671	4,066	2,669	(2,061)	(107)	13,383	19,233
Sold/closed businesses	-	(104)	-	(3)	(42)	206	(42)	99
Unallocated corporate costs	(15,073)	(17,758)	(252)	(1,488)	(349)	(466)	(15,674)	(19,712)
Adjusted operating profit <sup>1</sup>	5,171	8,416	40,656	39,956	(4,754)	(2,153)	41,073	46,219
Acquired intangible amortisation <sup>2</sup>	(0.000)	(0.400)	(0.040)	(0.4.40)	(40)	(40)	(40.004)	(40.054)
(note 12)	(2,860)	(2,493)	(9,213)	(8,142)	(18)	(19)	(12,091)	(10,654)
Exceptional items (note 5)	13,877	17,647	(5,461)	(3,648)		-	8,416	13,999
Operating profit/(loss)	16,188	23,570	25,982	28,166	(4,772)	(2,172)	37,398	49,564
Share of results in associates and joint ventures (note 11)							(191)	(65)
Finance income (note 6)							2,083	880
Finance expense (note 6)							(1,884)	(1,044)
Profit before tax							37,406	49,335
Tax income/(expense) on profit (note 7)							2,873	(13,959)
Profit for the period						_	40,279	35,376

<sup>&</sup>lt;sup>1</sup> Operating profit before acquired intangible amortisation and exceptional items. A detailed reconciliation of the Group's statutory results to the adjusted results is set out in the appendix to the Half Year Report on pages 6 to 8.

<sup>&</sup>lt;sup>2</sup> Acquired intangible amortisation represents amortisation of acquisition-related non-goodwill assets such as trademarks and brands, customer relationships, databases and software (note 12).

# 3 Segmental analysis continued

Unallocated corporate costs

Total

	Acquired intangible amortisation		Exceptional items		Depreciation and amortisation	
	<b>2020</b> 2019		2020	<b>2020</b> 2019		2019
	£000	£000	£000	£000	£000	£000
Other segmental information						
by segment:						
Asset Management	(5,190)	(5,390)	(3,932)	-	(414)	(178)
Pricing	(3,345)	(3,356)	(178)	(1,190)	(594)	(344)
Data & Market Intelligence	(3,459)	(1,618)	(1,646)	(3,033)	(478)	(171)
Sold/closed businesses	-	(157)	-	16,998	-	(2)

Unaudited six months ended 31 March

14,172

8,416

(133)

(10,654)

1,224

13,999

(4,072)

(5,558)

(1,886)

(2,581)

The closing net book value of goodwill, other intangible assets, property, plant and equipment and investments is analysed by geographic area as follows:

(97)

(12,091)

	United Ki	ngdom	North Am	North America Rest of World		Total		
	Unaudited six months ended 31 March	Audited year ended 30 Sept						
	2020	2019	2020	2019	2020	2019	2020	2019
	£000	£000	£000	£000	£000	£000	£000	£000
Goodwill	112,871	102,367	353,083	139,246	4,686	4,668	470,640	246,281
Other intangible assets	58,356	42,763	159,000	115,898	460	479	217,816	159,140
Property, plant and equipment	25,782	4,617	47,394	10,310	995	367	74,171	15,294
Investments	9,140	5,271	-	-	-	-	9,140	5,271
Non-current assets	206,149	155,018	559,477	265,454	6,141	5,514	771,767	425,986
Additions to property, plant and equipment	(60)	(112)	(1,427)	(1,408)	(10)	(117)	(1,497)	(1,637)

The Group has taken advantage of paragraph 23 of IFRS 8 'Operating Segments' and does not provide segmental analysis of net assets as this information is not used by the Directors in operational decision making or monitoring of business performance.

# 4 Seasonality of results

The Group's results are usually not materially affected by seasonal or cyclical trading. For the year ended 30 September 2019, the Group earned 46% of its revenue and 44% of its adjusted operating profits in the first six months of the year (2018: 47% of both revenue and adjusted operating profit in the six months of the year). However, as covid-19 has led to a number of event cancellations in the second half of the year, it is expected that a higher proportion of the current year's revenues will be earned in the first half, compared to recent years.

# 5 Exceptional items

Exceptional items are items of income or expense considered by the Directors as being significant, non-recurring and which require additional disclosure in order to provide an indication of the underlying trading performance of the Group.

		Unaudited six months ended 31 March 2020	Unaudited six months ended 31 March 2019	Audited year ended 30 Sept 2019
	Notes	£000	£000	£000
VAT	a	10,633	-	-
Payroll taxes	b	6,167	-	-
Other exceptional costs and restructuring	С	(8,384)	(4,223)	(11,956)
Profit on disposal of businesses	d	-	16,998	16,998
Reduction of deficit on defined benefit pension scheme	е	-	1,224	1,224
Impairment charges	f	-	-	(2,410)
Exceptional items		8,416	13,999	3,856

- a. The Group released a provision of £10.6m originally recognised in the 2019 financial statements in respect of UK VAT on supplies between UK group companies for the four years ended 30 September 2018. The potential exposure was identified during the second half of the prior year and after discussing the matter with HMRC during the first half of 2020, the Group was notified on 11 May 2020 by HMRC that no VAT was due on these payments.
- b. In the period ended 31 March 2020, the Group released £6.2m of the £8.2m provision held in respect of payroll taxes. This provision was originally recognised in the 2019 Annual Report and Accounts with a restatement for previously unidentified liabilities for payroll taxes relating to off payroll staff, covering the six years to 30 September 2019. Following a meeting with HMRC in February 2020, a settlement amount of £1.2m was agreed in April 2020 and the Group incurred £0.2m of professional fees.
- c. For the period ended 31 March 2020, other exceptional costs consist of expenditure associated with the acquisition of BoardEx and The Deal, Wealth-X (note 10) and AgriCensus (note 10), treated as exceptional due to the magnitude of the costs. Also included are costs incurred to support the strategic review of Asset Management as well as significant costs associated with an acquisition that did not complete. The recognition of the earn-out payments for the acquisition of Site Seven Media Ltd (TowerXchange) is treated as compensation costs and included in exceptional items.

For the periods ended 31 March 2019 and 30 September 2019, other exceptional costs include earn-out payments for the acquisitions of TowerXchange and Random Lengths which were treated as compensation costs. The acquisition related costs for Random Lengths and BoardEx and The Deal which were treated as exceptional due to the magnitude of the costs associated with the acquisitions. Significant costs associated with an acquisition project that didn't complete were treated as an exceptional item. The remaining costs are as a result of a strategic review of Asset Management undertaken and for the major restructuring of CIE, which were treated as exceptional items. Normal restructuring costs are not treated as exceptional items.

- d. For the periods ended 31 March 2019 and 30 September 2019, the profit on disposal related to the Group selling Mining Indaba for a profit of £17.0m.
- e. For the periods ended 31 March 2019 and 30 September 2019, there was a reduction of £1.2m in the net pension deficit as a result of the Trustees of the Metal Bulletin plc Pension Scheme, which is a defined benefit scheme, changing the scheme rules for the underlying index of deferred revaluation from RPI to CPI.
- f. For the period ended 30 September 2019, the impairment charge related to goodwill of £2.4m resulting from the closure of Centre for Investor Education (CIE). Costs associated with this closure are included in the other exceptional costs and restructuring.

# 6 Finance income and expense

			Restated
	Unaudited	Unaudited	Audited
	six months ended	six months	year
	31 March	ended 31 March	ended 30 Sept
	2020	2019	2019
	£000	£000	£000
Finance income	2000	2000	2000
Interest receivable from short-term investments	253	804	1 100
	428	68	1,198
Movements in acquisition commitments  Movements in deferred consideration	16		-
		8	-
Interest on tax	1,256	-	-
Fair value remeasurements	130	<u>-</u>	675
_	2,083	880	1,873
Finance expense			
Interest payable on borrowings	(698)	(684)	(1,362)
Interest on lease liabilities	(926)	-	-
Net interest expense on defined benefit liability	(48)	(123)	(100)
Movements in acquisition commitments	-	-	(1,022)
Movements in deferred consideration	-	-	(36)
Interest on tax	(212)	(237)	(562)
	(1,884)	(1,044)	(3,082)
Net finance income/(expense)	199	(164)	(1,209)
			_
	Unaudited	Unaudited	Audited
	six months	six months	year
	ended	ended	ended
	31 March 2020	31 March 2019	30 Sept
	£000	£000	2019 £000
Reconciliation of net finance income/(expense) in the Income Statement to	2000	2000	2000
adjusted net finance expense			
Net finance income/(expense) in the Income Statement	199	(164)	(1,209)
Add back:			
Movements in acquisition commitments	(428)	(68)	1,022
Movements in deferred consideration	(16)	(8)	36
Fair value remeasurements	(130)		(675)
Interest on tax	(1,089)	170	156
	(1,663)	94	539
Adjusted net finance expense	(1,464)	(70)	(670)

The reconciliation of net finance income/expense in the Income Statement has been provided since the Directors consider it necessary in order to provide an indication of the adjusted net finance expense. Refer to the appendix to the Half Year Report for a detailed reconciliation of the Group's statutory results to the adjusted results.

Charges and credits relating to the movements in acquisition commitments and deferred consideration reflect future payments and receipts expected on historical transactions that do not directly relate to the current year results.

The Group's convertible loan note asset was measured at fair value through profit or loss (FVTPL). The fair value remeasurement at 31 March 2020 and 30 September 2019 is an adjusting item as it relates to historical M&A activity rather than the current trading performance and is as a result of the revaluation of the convertible loan note as at 30 September 2019 and up to its conversion on 24 January 2020.

Interest on tax excluded from the adjusted net finance expense consist of an interest charge of £0.2m (September 2019: £0.2m income) for movements in respect of uncertain tax positions and finance income of £1.2m from the release of a provision for interest on payroll taxes amounting to £0.6m and interest on VAT liabilities of £0.6m (note 5). Finance costs of £0.3m at September 2019 arising as a result of the provision for the potential VAT underpayment are excluded as the related charge is not expected to recur. The March 2019 balance comprises interest of £0.2m on a provision in respect of uncertain tax positions.

# 7 Tax expense on profit

r rax expense on pront			
	Unaudited	Unaudited	Audited
	six months	six months	year
	ended	ended	ended
	31 March 2020	31 March 2019	30 Sept 2019
	£000	£000	£000
Current tax (income)/expense			
UK corporation tax expense	1,662	5,491	9,438
Foreign tax expense	5,443	8,513	14,392
Adjustments in respect of prior periods	(8,088)	(242)	(1,718)
	(983)	13,762	22,112
Deferred tax expense/(credit)			
Current year	(1,694)	(996)	(1,218)
Impact of change in rate on deferred tax	(278)	•	_
Adjustments in respect of prior periods	82	1,193	772
	(1,890)	197	(446)
Total tax (income)/expense in Income Statement	(2,873)	13,959	21,666
Effective tax rate	(8%)	28%	26%
	Unaudited	Unaudited	Audited
	six months	six months	year
	ended 31 March	ended 31 March	ended 30 Sept
	2020	2019	2019
	£000	£000	£000
December 19 of the Common Name of the Common	2000	2000	2000
Reconciliation of tax (income)/expense in Income Statement to adjusted tax expense	(2.2-2)		
Total tax (income)/expense in Income Statement Add back:	(2,873)	13,959	21,666
Deferred tax on acquired intangible amortisation	2,042	1,426	2,258
Tax on exceptional items	(3,210)	(3,594)	(2,664)
Other tax adjusting items	4,296	(342)	(479)
Deferred tax on goodwill and intangible amortisation	(774)	(1,332)	(843)
Share of tax on profits of associates and joint ventures	(82)	(28)	(38)
Adjustments in respect of prior periods	8,006	(951)	946
	10,278	(4,821)	(820)
Adjusted tax expense	7,405	9,138	20,846
Adjusted profit before tax (refer to the appendix to the Half Year Statement)	39,336	46,056	104,647
Adjusted effective tax rate	19%	20%	20%
,			

## Factors affecting the tax charge

The statutory effective tax rate for the period ended 31 March 2020 is -8% compared with 28% for the period ended 31 March 2019. The forecast statutory effective tax rate for the 2020 full year is 1% (2019 full year: 26%). The difference in statutory effective tax rate between the first half of the year and full year is because of one-off items that were attributable to the period ended 31 March 2020 only.

The drivers of the effective tax rate for the period were as follows:

# (i) US state income tax filings

As set out in note 2, a current tax credit of £8.1m and deferred tax credit of £4.2m were recognised following a change in management's intention to file the Group's NY and NYC income tax returns on a combined rather than a separate basis during the period. As a result, the NY and NYC income tax returns for the year ended 30 September 2018 was filed on a combined basis in January 2020. As the Group is within the time limit to amend the NY and NYC income tax returns for the years ended 30 September 2016 and 30 September 2017, management has concluded that the change should apply to these periods as well.

# 7 Tax expense on profit continued

As the change in intention to file on a combined basis was made in the six-month period to 31 March 2020, the current and deferred tax credits arising as a result is a change in estimate and are adjusted for prospectively in the current period. The current tax credit of £8.1m was recognised as an adjustment to current tax of prior periods. The deferred tax credit of £4.2m on the other hand is a current year movement as it represents the initial recognition of a deferred tax asset relating to US state tax losses that was previously unrecognised on the basis that it was not probable that the losses will be utilised.

(ii) Exceptional items – tax impact on the release of Payroll taxes and VAT provisions

For the period ended 31 March 2020, the Group's tax charge includes a related tax credit on exceptional items of £3.2m (March 2019: £3.6m, September 2019: £2.7m). The 2020 credit relates primarily to the tax impact of the release of £6.2m from the provision relating to off payroll staff and of a £10.6m provision for UK VAT on intra-group transactions. The associated interest accrual for both provisions has also been released (note 6).

#### (iii) Other disallowable items

During the first half of the year the Group incurred a large amount of disallowable legal and professional fees in the UK relating to M&A activities.

#### Reconciliation of tax expense in Income Statement to adjusted tax expense

The adjusted effective tax rate for the 2020 half year is 19% (2019: 20%). The forecast adjusted effective tax rate for the 2020 full year is 20% (2019: 20%). The adjusted effective tax rate for the full year is slightly higher as the shift in the geographic mix of profits is expected to occur largely in the second half of the year and is likely to result in a higher proportion of profits being taxed in jurisdictions with higher corporation tax rates.

Tax on exceptional items are excluded as these items are adjusted in accordance with Group policy. Adjustments in respect of prior years are also removed from the adjusted tax expense as they do not relate to current year underlying trading. Share of tax on profits of associates and joint ventures is calculated on the adjusted profits of associates and joint ventures and excludes tax on exceptional items consistent with the Group's approach and policy.

The Group excludes the deferred tax impact of amortisation of intangibles and goodwill as any deferred tax on these items would only crystallise in the event of a disposal and that is not the current intention.

Other tax adjusting items are primarily the removal of the current and deferred tax impact of the US state tax adjustment noted above.

# Factors affecting the tax charge in future years and tax attributes

On 11 March 2020, the UK Government announced that a previously enacted reduction in the Corporation Tax rate from 19% to 17% on 1 April 2020 would no longer go ahead and the rate would remain at 19%. The legislation to implement the revised rates was substantively enacted on 17 March 2020 and therefore all UK deferred tax assets and liabilities, which were recognised at 17%, have been recalculated at 19% as at 31 March 2020, resulting in a £0.1m deferred tax credit.

The combined NY and NYC tax filing mentioned above allows the NY and NYC tax losses carried forward (previously unrecognised due to the utilisation of these losses being not probable) to be offset against future profits generated by the combined US group. As a result, an additional deferred tax asset of £4.2m was recognised in respect of the state tax losses carried forward as at 31 March 2020, bringing total deferred tax assets recognised to £6.5m. An increase or decrease of 10% in the cumulative profit before tax for the five years ended 30 September 2025 would change the recognised deferred tax assets at 31 March 2020 by £0.5m.

As at 31 March 2020, the Group has state tax losses carried forward in the US of £175m of which £169m expires in 2025 and £6m expires in 2037. The amount of losses on which a deferred tax asset is recognised is £96m and on which a deferred tax asset is not recognised is £79m.

The Group also has unrecognised deferred tax assets arising from UK non-trading and capital losses of £5.4m and Singapore trading losses of £14.6m. These assets are not recognised because it is not probable, based on the current forecasts, that appropriate taxable profits will be generated in the relevant jurisdictions to enable the Group to utilise these losses for the foreseeable future.

# 8 Dividends

	Unaudited six months ended 31 March 2020	Unaudited six months ended 31 March 2019	Audited year ended 30 Sept 2019
	£000	£000	£000
Amounts recognisable as distributable to equity holders in period Final dividend for the year ended 30 September 2019 of 22.30p (2018: 22.30p)	24,362	24,348	24,348
Half year dividend for the year ended 30 September 2019 of 10.80p	-	-	11,799
Employee share trust dividends waived	24,362 (368)	24,348 (383)	36,147 (561)
	23,994	23,965	35,586
No half year dividend for the period ended 31 March 2020 (2019: 10.80p)	-	11,798	
Employee share trust dividends waived	-	(178)	
	-	11,620	

The final dividend for the year to 30 September 2019 was approved by shareholders at the AGM held on 28 January 2020 and paid on 13 February 2020.

A half year dividend will not be paid in 2020 (2019: 10.80p per share).

# 9 Earnings per share

	Unaudited six months ended 31 March 2020 £000	Unaudited six months ended 31 March 2019 £000	Audited year ended 30 Sept 2019 £000
Profit for the period	40,279	35,376	61,193
Non-controlling interest	79	-	(264)
Total earnings	40,358	35,376	60,929
Adjustments	(8,380)	1,542	22,586
Total adjusted earnings	31,978	36,918	83,515
	Unaudited	Unaudited	Audited
	six months	six months	year
	ended 31 March	ended 31 March	ended 30 Sept
	2020	2019	2019
	Number	Number	Number
	000	000	000
	000	000	000
Weighted average number of shares	109,261	109,202	109,226
Shares held by the employee share trusts	(1,652)	(1,681)	(1,667)
Weighted average number of shares	107,609	107,521	107,559
Effect of dilutive share options	62	48	95
Diluted weighted average number of shares	107,671	107,569	107,654
	, , ,	,	,
	Pence	Pence	Pence
Earnings per share			
Basic	37.5	32.9	56.6
Diluted	37.5	32.9	56.6
Adjusted earnings per share			
Basic	29.7	34.3	77.6
Diluted	29.7	34.3	77.6
		·	_

The adjusted earnings per share figures have been disclosed since the Directors consider it necessary in order to give an indication of the adjusted trading performance reflecting the performance of the Group. A detailed reconciliation of the Group's statutory results to the adjusted results is set out in the appendix to the Half Year Report.

# 10 Acquisitions and disposals

#### INCREASE IN EQUITY HOLDINGS

Reinsurance Security (Consultancy).Co.Uk Limited (ReSec)

On 16 March 2020, the Group made an earn-out payment of £0.1m to increase its equity shareholding in Resec. The payment increased the Group's holding from 88% to 93%.

#### PURCHASE OF BUSINESS

#### Wealth-X

On 25 November 2019, the Group acquired 100% of the equity share capital of Wealth-X Pte Ltd and its subsidiaries (Wealth-X) for \$21.4m (£16.6m). Wealth-X is the market leading provider of data-driven intelligence on high net worth individuals. Its proprietary platform is embedded in the workflow of banks, wealth managers, luxury brands and non-profit customers. Wealth-X is included in the Data & Market Intelligence segment.

The acquisition accounting is set out below and is provisional pending final determination of the fair value of the assets and liabilities acquired:

	Book value £000	Fair value adjustments £000	Provisional fair value £000
Intangible assets	-	15,198	15,198
Property, plant and equipment	1,870	-	1,870
Trade and other receivables	1,809	-	1,809
Trade and other payables	(1,851)	-	(1,851)
Lease liabilities	(1,814)	-	(1,814)
Deferred tax liabilities	-	(88)	(88)
Contract liabilities	(5,334)	426	(4,908)
Cash and cash equivalents	1,399	-	1,399
	(3,921)	15,536	11,615
Net assets acquired (100%)			11,615
Goodwill			5,007
Total consideration			16,622
Consideration satisfied by:			
Cash			15,847
Working capital adjustments			775
			16,622
Net cash outflow arising on acquisition:			
Cash consideration			16,622
Less: cash and cash equivalent balances acquired			(1,399)
			15,223

Intangible assets represent customer relationships of \$1.4m (£1.1m), brands of \$1.5m (£1.2m) and databases of \$16.7m (£12.9m) for which amortisation of \$0.7m (£0.5m) has been charged for the period ended 31 March 2020. The intangible assets will be amortised over their respective expected useful economic lives; customer relationships of 12 years, database of 10 years and brand of 10 years.

Goodwill arises from the anticipated future operating synergies from integrating the acquired operations within the Group and the acquired workforce.

The \$0.5m (£0.4m) fair value adjustment to contract liabilities relates to an adjustment to reduce the deferred revenue balance. The deferred tax impact of \$0.1m (£0.1m) has been recognised as a fair value adjustment to the deferred tax liability.

Wealth-X contributed £2.9m to the Group's revenue, a loss of £0.6m to the Group's operating profit and a loss of £0.6m to the Group's profit before tax between the date of acquisition and 31 March 2020. If the acquisition had been completed on the first day of the financial year, Wealth-X would have contributed £4.3m to the Group's revenue and a loss of £1.0m to the Group's operating profit.

# 10 Acquisitions and disposals continued

Census Commodity Data (AgriCensus)

On 9 March 2020, the Group acquired 100% of the equity share capital of Census Commodity Data Ltd and its subsidiary (collectively, AgriCensus) for £9m. AgriCensus is a Price Reporting Agency for the global agricultural commodity markets. It is included in the Pricing segment.

The acquisition accounting is set out below and is provisional pending final determination of the fair value of the assets and liabilities acquired:

		Fair value	Provisional
	Book value	adjustments	fair value
	£000	£000	£000
Intangible assets	-	794	794
Trade and other receivables	82	-	82
Trade and other payables	(79)	-	(79)
Deferred tax liabilities	-	(151)	(151)
Contract liabilities	(476)	-	(476)
Cash and cash equivalents	202	-	202
·	(271)	643	372
Net assets acquired (100%)			372
Goodwill			8,653
Total consideration			9,025
Consideration satisfied by:			
Cash			9,000
Working capital adjustments			25
			9,025
			3,023
Net cash outflow arising on acquisition:			
Cash consideration			9,025
Less: cash and cash equivalent balances acquired			(202)
			8,823

Intangible assets represent a brand with a value of £0.8m for which no amortisation has been charged for the period ended 31 March 2020 due to the acquisition completing on 9 March 2020. The intangible asset will be amortised over its expected useful economic life of five years. A deferred tax liability of £0.2m has been recognised in respect of this intangible asset.

Goodwill arises from the anticipated future operating synergies from integrating the acquired operations within the Group and the acquired workforce.

AgriCensus contributed £0.07m to the Group's revenue, a loss of £0.03m to the Group's operating profit and a loss of £0.03m to the Group's profit before tax between the date of acquisition and 31 March 2020. If the acquisition had been completed on the first day of the financial year, AgriCensus would have contributed £0.41m to the Group's revenue and a loss of £0.21m to the Group's operating profit.

# 11 Investments

	Investment	Other equity	
	in associates	investments	Total
	£000	£000	£000
At 1 October 2018	715	3,161	3,876
Fair value remeasurements	-	2,131	2,131
Transfer from other equity to associate investment	5,292	(5,292)	-
Share of losses after tax	(88)	-	(88)
Dividends	(197)	-	(197)
Transfer to subsidiary	(451)	-	(451)
At 30 September 2019	5,271	-	5,271
Additions	4,060		4,060
Share of losses after tax	(191)	-	(191)
At 31 March 2020	9,140	-	9,140

All of the above investments in associates and joint ventures are accounted for using the equity method in these condensed consolidated interim financial statements. Other equity investments are classified as financial assets measured at fair value through other comprehensive income.

	Unaudited six months ended 31 March 2020 £000	Unaudited six months ended 31 March 2019 £000	Audited year ended 30 Sept 2019 £000
Reconciliation of share of results in associates and joint ventures in Income Statement to adjusted share of results in associates and joint ventures			
Total share of results in associates and joint ventures in Income Statement	(191)	(65)	(88)
Add back:			
Share of tax on profits	(82)	(28)	(38)
Adjusted share of results in associates and joint ventures	(273)	(93)	(126)

The reconciliation of share of results in associates and joint ventures in the Income Statement has been provided since the Directors consider it necessary in order to provide an indication of the adjusted share of results in associates and joint ventures. Refer to the appendix to the Half Year Report.

# 11 Investments continued

Information on investment in associates, investment in joint ventures and other equity investments:

	Principal activity	Year ended	Date of acquisition	Type of holding	Group interest	Registered office
Investment in associates						
Zanbato, Inc (Zanbato)	Private capital placement and workflow	30 Sept	Sept 2015	Ordinary	12.5%	715 N Shoreline Boulevard, Mountain View CA, 94043, United States
Investment in joint ventures						
Sanostro Institutional AG (Sanostro)	Hedge fund manager trading signals	31 Dec	Dec 2014	Ordinary	50.0%	Allmendstrasse 140, 8041 Zurich, Switzerland
Other equity investments						Ownzeriaria
Estimize, Inc (Estimize)	Financial estimates platform	31 Dec	July 2015	Ordinary	10.0%	43 West 24th Street, New York, NY 10010, United States

The Group's investment holding in Zanbato increased from 9.9% to 12.5% upon the Group's exercise of a convertible loan note. This results in the £4.1m additions to investments in associates in the period. The Group interests in the remaining investments were unchanged since their respective dates of acquisition.

# 12 Goodwill and other intangibles

There was an increase in goodwill in the six months to 31 March 2020 of £11.3m, this excludes the reclassification of goodwill which was treated as held for sale at 30 September 2019 of £213.0m. The movement relates to £5.0m which arose on the acquisition of Wealth-X, £8.7m on the acquisition of AgriCensus and offset by £2.4m as a result of exchange differences. The increase in databases and software is largely attributable to the acquisition of Wealth-X (note 10) which included a database with a fair value of £12.9m at acquisition.

The net carrying value of goodwill and other intangible assets is as follows:

	Unaudited	Audited
	as at	as at
	31 March	30 Sept
	2020	2019
	£000	£000
Goodwill	470,640	246,281
Trademarks and brands	93,953	53,471
Customer relationships	89,151	88,650
Databases and software	18,947	7,425
Total acquired intangible assets	202,051	149,546
Internally generated intangible assets	15,765	9,594
Total intangible assets	217,816	159,140
Total	688,456	405,421

Intangible assets, other than goodwill, have a finite life and are amortised over their expected useful lives at the rates set out in the accounting policies in note 1 of the 2019 Annual Report and Accounts.

Acquired intangible amortisation for the period ended 31 March 2020 is £12.1m (March 2019: £10.7m; September 2019: £25.1m).

# 12 Goodwill and other intangibles continued

Goodwill acquired in a business combination is allocated, at acquisition, to the cash generating units (CGUs) that are expected to benefit from that business combination.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's value in use or fair value less costs of disposal. Impairment testing was based on five groups of CGUs which reflect the level at which goodwill is monitored by management.

During the period, in light of the impact of covid-19 on the Group as detailed in note 2, the goodwill in respect of each of the groups of CGUs was tested for impairment in accordance with IAS 36 'Impairment of Assets'.

The recoverable amount for each group of CGUs has been determined using discounted cash flow models. The cash flow forecasts for the next three years are derived from approved 2019 budgets which have been adapted to reflect the current assumptions of the impact of covid-19. The impairment model assumes scenarios whereby there is a decline in 2020 cash flows with no events for the remainder of the financial year and subscriptions and advertising businesses adapting to new ways of working and interacting with their customers. The scenarios assume a stepped return of physical events over the next three years and a global economic recession broadly recovering to 2019 cash flow levels by 2022 or 2023. In the first year the scenario assumes a 5 percentage point reduction in subscription renewal rates, lower new sales and events revenues of 70% of the 2019 financial year. Given these unprecedented times, the outlook remains uncertain. Management believes these cash flows to reflect a reasonable scenario.

Value in use (VIU) models use pre-tax discount rates derived from the Group's benchmarked weighted average cost of capital (WACC), weighted based on the geographical area in which the CGU group's revenue is generated. The long-term growth rates applied are weighted on the same basis.

Fair value less costs of disposal (FVLCOD) is calculated using post-tax discount rates applied to the projected risk-adjusted post-tax cash flows and terminal value.

The discount rates and long-term growth rates used in the calculation are summarised in the below table.

		At 31 March 2020			
	Valuation method	Long-term growth rate	Discount rate	Goodwill	CAGR sensitivities <sup>1</sup>
CGU Group:		%	%	£000	%
Fastmarkets	VIU	2.2	12.6	143,809	(4.0)
Financial & Professional Services	VIU	2.3	12.5	100,789	(10.8)
Telecoms	VIU	2.2	12.6	14,410	(28.6)
Institutional Investor	VIU	2.4	12.7	5,590	(51.0)
Investment Research	FVLCOD	2.3	9.7	206,042	(7.4)

<sup>&</sup>lt;sup>1</sup> In addition to the assumptions applied as described above for the cash flows, using 2019 as the benchmark the CAGR on cash flows to 2023 would have to change by the respective percentage points for the recoverable amount to fall to the carrying value for the respective CGU Group.

There is no impairment recognised for the period ended 31 March 2020.

For the year ended 30 September 2019, following the closure of CIE, an impairment of £2.4m for goodwill was recognised in exceptional items (note 5). CIE was included in the sold/closed businesses segment.

# 13 Financial instruments

The Group's financial assets and liabilities are as follows:

	Unaudited as at 31 March 2020 £000	Audited as at 30 Sept 2019 £000
Financial assets	2000	2000
Fair value through profit or loss (FVTPL) assets		
Derivative instruments	260	312
Convertible loan note		3.759
Cash and cash equivalents - money market funds	71,444	36,333
Classified as held for sale derivatives	-	23
Amortised cost		
Receivables	60,330	40,628
Cash and cash equivalents - amortised cost	5,212	13,418
Classified as held for sale receivables (including cash at bank and short-term deposits)		22,368
· · · · · · · · · · · · · · · · · · ·	137,246	116,841
Financial liabilities		
Fair value through profit or loss liabilities		
Derivative instruments	(3,631)	(3,871)
Deferred consideration	(122)	(138)
Classified as held for sale derivatives		(106)
Amortised cost		
Acquisition commitments	(2,092)	(2,626)
Lease liabilities	(73,644)	-
Payables	(73,282)	(72,983)
Borrowings	(68,574)	-
Classified as held for sale borrowings and payables	-	(14,536)
	(221,345)	(94,260)

# Fair value of financial instruments

The fair values of financial assets and financial liabilities are determined in accordance with IFRS 13 'Fair Value Measurement' as follows:

#### Level 1

• The fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets is determined with reference to quoted market prices.

#### Level 2

- The fair value of other financial assets and financial liabilities (excluding derivative instruments) is determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions and dealer quotes for similar instruments.
- Foreign currency forward contracts are measured using quoted forward exchange rates and yield curves derived from quoted interest rates matching maturities of the contracts.

#### Level 3

• If one or more significant inputs are not based on observable market data, the instrument is included in level 3.

# 13 Financial instruments continued

#### Other financial instruments not recorded at fair value

The Directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the Financial Statements approximate their fair values.

The Group classifies its financial instruments into the following categories:

Financial instrument category	IFRS 9 measurement category	Fair value measurement hierarchy
Derivative instruments	FVTPL <sup>1</sup>	2
Other equity investments	FVTOCI	3
Convertible loan note	FVTPL	3
Deferred consideration asset	Amortised cost	N/A
Receivables	Amortised cost	N/A
Cash and cash equivalents - cash at bank and short-term deposits	Amortised cost	N/A
Cash and cash equivalents - money market funds	FVTPL	2
Classified as held for sale receivables (including cash at bank and short-term deposits)	Amortised cost	N/A
Deferred consideration liability	Amortised cost	N/A
Deferred consideration liability	FVTPL	3
Acquisition commitments	Amortised cost	N/A
Borrowings and payables	Amortised cost	N/A
Classified as held for sale borrowings and payables	Amortised cost	N/A

<sup>&</sup>lt;sup>1</sup> Changes in fair value to derivatives designated in cash flow hedging relationships, to the extent that the hedge is effective, are taken to the hedging reserve through other comprehensive income. Any ineffectiveness is recognised in profit or loss.

Movements in assets/(liabilities) arising from financing activities:

Net cash comprises:	As at 30 Sept 2019 £000	IFRS 16 adoption on 1 Oct 2019 £000	Cash flow £000	Interest and other non-cash movements £000	Foreign exchange £000	As at 31 March 2020 £000
Cash and cash equivalents	49,751	-	27,230	198	(523)	76,656
Borrowings	-	-	(67,833)	(24)	(717)	(68,574)
Net cash	49,751	-	(40,603)	174	(1,240)	8,082
Analysis of changes in liabilities from financing activities						
Borrowings	-	-	(67,833)	(24)	(717)	(68,574)
Other financing items - Prepaid bank fees	582	-	30	(148)	-	464
Interest payable	(1,702)	-	581	(909)	-	(2,030)
Acquisition commitments	(2,626)	-	106	428	-	(2,092)
Lease liabilities	-	(71,604)	3,204	(5,754)	510	(73,644)
Total liabilities from financing activities	(3,746)	(71,604)	(63,912)	(6,407)	(207)	(145,876)

# 14 Borrowings

Unaudited as at 31 March 2020 £000	Audited as at 30 Sept 2019 £000
68,574	-
171,426	240,000

Borrowings – non-current liabilities Undrawn available committed facilities

At 31 March 2020 the Group's principal source of borrowings was provided through a committed bank facility available to the Group until December 2021. There was a further unused accordion facility of £130m available to the Group. Drawings under the revolving credit facility bear interest charged at LIBOR plus a margin, the applicable margin being based on the Group's ratio of adjusted net debt to EBITDA. The Group drew down on its facility in March 2020 by £67.9m. On 24 April 2020 the Group extended the term of its bank facility to December 2022 and reduced the limit of the facility to £188m (note 18). The £130m accordion facility is still available.

# 15 Called up share capital

# Unaudited as at 31 March 2020 £000 Audited as at 30 Sept 2019 £000 273 273

# Allotted, called up and fully paid

109,289,406 ordinary shares of 0.25p each (March 2019: 109,244,946 ordinary shares of 0.25p each) (September 2019: 109,249,352 ordinary shares of 0.25p each)

During the period, 40,054 ordinary shares of 0.25p each with an aggregate nominal value of £100 were issued following the exercise of share options granted under the Company's share option schemes for a cash consideration of £330,446.

# 16 Contingent liabilities

#### EC investigation into state aid

On 2 April 2019, the European Commission (EC) announced the details of its final decision on its investigation into the finance company exemption within the UK CFC rules. The EC has found that the finance company exemption is justified where there are no UK activities involved in generating the finance profits, however where financing profit derives from UK activities, the financing exemption is not justified and does constitute state aid.

In common with other UK-based international companies whose arrangements are in line with current UK CFC legislation, the Group is in the process of complying with HMRC's review of all historical CFC financing arrangements and a response to HMRC's current queries into the facts and circumstances of the Group's arrangements will be sent to HMRC by July 2020. Based on the current assessment, no provision is required in respect of this issue. The estimated maximum potential liability remains approximately £8.0m.

# 17 Related party transactions

The Group has taken advantage of the exemption allowed under IAS 24 'Related Party Disclosures' not to disclose transactions and balances between group companies that have been eliminated on consolidation. Other related party transactions and balances are detailed below:

(i) Daily Mail and General Trust plc (DMGT), and other fellow group companies are no longer related parties. However, they were during the year ended 30 September 2019. The Group expensed services recharged by these companies, as follows:

Unaudited	Unaudited	Audited
six months	six months	year
ended	ended	ended
31 March	31 March	30 Sept
2020	2019	2019
£000	£000	£000
-	57	57

Services expensed

(ii) The Group participates in the Harmsworth Pension Scheme (HPS), a defined benefit scheme operated by DMGT. The Group's share of the HPS surplus is:

Unaudited	Unaudited	Audited
as at	as at	as at
31 March	31 March	30 Sept
2020	2019	2019
£000	£000	£000
3,024	1,667	1,511

Surplus on defined benefit scheme

(iii) During the period, the Group provided services to Risk Management Solutions Ltd, a DMGT subsidiary:

Unaudited	Unaudited	Audited
six months	six months	year
ended	ended	ended
31 March	31 March	30 Sept
2020	2019	2019
HKD	HKD	HKD
-	614,968	713,337

Services provided

(iv) During the period, dividends were paid to Directors:

Unaudited	Unaudited	Audited
as at	as at	as at
31 March	31 March	30 Sept
2020	2019	2019
£000	£000	£000
64	62	93

Dividends paid

v) During the period, the Group provided services to Zanbato from 26 July 2019 when Zanbato became an associate:

Unaudited	Unaudited	Audited
six months	six months	year
ended	ended	ended
31 March	31 March	30 Sept
2020	2019	2019
USD	USD	USD
-	-	41,000

Services provided

#### 18 Events after the balance sheet date

Revolving credit facility (RCF) and Covid Corporate Financing Facility (CCFF)

On 24 April 2020, the Group extended the maturity of the RCF for an additional year ensuring the facility is available until December 2022. In addition, the facility commitment was reduced from £240m to £188m. On 11 May 2020, the Group was confirmed as an eligible issuer in principle for the CCFF with an issuer limit of £125m.

#### VAT

In the year ended 30 September 2019, the Group discovered a VAT exposure relating to the understatement of VAT on intra-group transactions in respect of the four years ended 30 September 2018. The Group held further discussions with HMRC on this issue in the first half of 2020 and on 11 May 2020 HMRC concluded that no VAT is due on the exposure identified. This has been accounted for as an adjusting post balance sheet event and the previously held provision for £11.3m (including interest) has been released in full (notes 5 and 6).

#### Payroll taxes

In April 2020 the Group agreed a settlement of £1.2m with HMRC for the potential payroll taxes exposure identified during the year ended 30 September 2019. This has been accounted for as an adjusting event after the balance sheet date and the Group has therefore released £6.2m from the existing provision (note 5) and an additional £0.6m as an adjusted finance item (note 6).

#### Direct tax

The Group has fully provided for an exposure relating to an HMRC enquiry, which has a maximum exposure of £10.7m. The court hearing was held on 20-22 May 2020 and the judgement is expected by the end of August 2020. No adjustment to the provision has been made.

#### Increase in equity holdings

On 21 May 2020, the Group made a payment of £0.8m to acquire an additional 17% of the equity shareholding of Broadmedia Communications Limited. This increased the Group's shareholding to 83%.

#### Salary deferral

As a measure to preserve cash, in response to the impact of covid-19, the Group has announced a voluntary, temporary reduction in salaries of up to 20%. This will apply to staff earning more than £50,000, or local currency equivalent and covers the period from June to August 2020. In compensation for the reduction in salary, the affected staff will receive shares with an equivalent value of the lost salary in September 2020. This share distribution will be made from the Group's existing Treasury shares. In addition to this, from 1 May 2020 all Directors have taken a temporary 25% reduction in their salaries or fees, except for Andrew Rashbass, CEO, who has taken a 40% cut.

#### Furlough scheme

In light of covid-19, the Group has taken advantage of government support schemes to further protect jobs and prioritise liquidity. Some UK employees, mainly those involved in events, are on temporary furlough under the UK Government's Coronavirus Job Retention Scheme and the Group is taking advantage of similar job retention and wage support schemes in other countries.

# **Responsibility Statement**

We confirm that to the best of our knowledge:

- (a) these Condensed Consolidated Interim Financial Statements, which have been prepared in accordance with IAS 34 'Interim Financial Reporting', give a true and fair view of the assets, liabilities, financial position and profit of the Group as required by DTR 4.2.4R;
- (b) this Half Year Report includes a fair review of the information required by DTR 4.2.7R (indication of important events during the first six months and description of principal risks and uncertainties for the remaining six months of the year); and
- (c) this Half Year Report includes a fair review of the information required by DTR 4.2.8R (disclosure of related party transactions and changes therein).

By order of the Board,

**Andrew Rashbass**Chief Executive Officer
3 June 2020

Wendy Pallot Chief Financial Officer 3 June 2020

# Independent review report to Euromoney Institutional Investor PLC

# Report on the condensed consolidated interim financial statements

#### Our conclusion

We have reviewed Euromoney Institutional Investor PLC's condensed consolidated interim financial statements (the "interim financial statements") in the Half Year Report of Euromoney Institutional Investor PLC for the six month period ended 31 March 2020. Based on our review, nothing has come to our attention that causes us to believe that the interim financial statements are not prepared, in all material respects, in accordance with International Accounting Standard 34, "Interim Financial Reporting", as adopted by the European Union and the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority.

#### What we have reviewed

The interim financial statements comprise:

- the Condensed Consolidated Statement of Financial Position at 31 March 2020;
- the Condensed Consolidated Income Statement and Condensed Consolidated Statement of Comprehensive Income for the period then ended;
- the Condensed Consolidated Statement of Changes in Equity for the period then ended;
- the Condensed Consolidated Statement of Cash Flows for the period then ended; and
- the explanatory notes to the interim financial statements.

The interim financial statements included in the Half Year Report have been prepared in accordance with International Accounting Standard 34, "Interim Financial Reporting", as adopted by the European Union and the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority.

As disclosed in note 1 to the interim financial statements, the financial reporting framework that has been applied in the preparation of the full annual financial statements of the Group is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

# Responsibilities for the interim financial statements and the review

#### Our responsibilities and those of the directors

The Half Year Report, including the interim financial statements, is the responsibility of, and has been approved by, the directors. The directors are responsible for preparing the Half Year Report in accordance with the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority.

Our responsibility is to express a conclusion on the interim financial statements in the Half Year Report based on our review. This report, including the conclusion, has been prepared for and only for the company for the purpose of complying with the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority and for no other purpose. We do not, in giving this conclusion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### What a review of interim financial statements involves

We conducted our review in accordance with International Standard on Review Engagements (UK and Ireland) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Auditing Practices Board for use in the United Kingdom. A review of interim financial information consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures.

A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing (UK) and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We have read the other information contained in the Half Year Report and considered whether it contains any apparent misstatements or material inconsistencies with the information in the interim financial statements.

PricewaterhouseCoopers LLP Chartered Accountants London 3 June 2020

# **Directors**

# **Executive Directors**

Andrew Rashbass (Chief Executive Officer)
Wendy Pallot (Chief Financial Officer)

# **Non-executive Directors**

Jan Babiak †‡ (Senior Independent Director)
Colin Day §‡
Imogen Joss †‡
Tim Pennington § †
Lorna Tilbian §
Leslie Van de Walle ‡† (Chairman)

† member of the Remuneration Committee

‡ member of the Nominations Committee

§ member of the Audit & Risk Committee

#### **Board and Committee Composition Changes**

Tim Pennington was appointed as a member of the Remuneration Committee on 1 October 2019.

Colin Day and Imogen Joss were appointed as members of the Nominations Committee on 1 October 2019.

Jan Babiak was appointed as a member of the Remuneration Committee on 30 November 2019.

Jan Babiak stepped down as a member of the Audit & Risk Committee on 30 November 2019.

Tristan Hillgarth stepped down from the Board as a Non-Executive Director immediately following the AGM held on 28 January 2020.

Lorna Tilbian was appointed as a member of the Audit & Risk Committee on 30 April 2020.

Lorna Tilbian stepped down as a member of the Remuneration Committee on 30 April 2020.

# **Shareholder Information**

# Financial calendar

2020 half year results announcement

Trading update

2020 final results announcement Final dividend ex-dividend date Final dividend record date

Trading update

2021 AGM (approval of final dividend)

Payment of final dividend

\* Provisional dates and subject to change

Company Secretary and registered office Tim Bratton

8 Bouverie Street London EC4Y 8AX

England registered number: 954730

# Shareholder enquiries

Administrative enquiries about a holding of Euromoney Institutional Investor PLC shares should be directed in the first instance to the Company's registrars, Equiniti:

Telephone: 0371 384 2951 Lines are open 8:30am to 5:30pm (UK time), Monday to Friday, excluding English public holidays.

Overseas Telephone: (00) 44 121 415 0246

A number of facilities are available to shareholders through the secure online site: www.shareview.co.uk.

#### **Advisors**

Independent Auditor

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London WC2N 6RH **Brokers** 

**UBS** 5 Broadgate London

EC2M 2QS

Numis Securities Limited The London Stock **Exchange Building** 10 Paternoster Square

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Cameron McKenna Nabarro Olswang LLP 78 Cannon Street

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Equiniti

Lancing

London EC4N 6AF

Freshfields Bruckhaus Deringer LLP 65 Fleet Street

London EC4Y 1HT

Friday 12 February 2021\*

Thursday 4 June 2020

Thursday 19 November 2020\*

Thursday 26 November 2020\*

Friday 27 November 2020\*

Thursday 28 January 2021\*

Thursday 28 January 2021\*

Friday 17 July 2020\*